

# Corporate management

## Sickness absence

- 1: The number of days lost through sickness absence expressed as a percentage of the total working days available, for
- Chief officers and local government employees
  - Craft employees
  - Teachers

### *What the indicator reports*

The indicator measures the extent of sickness absence within councils.

The employee groupings used in this indicator reflect the implementation of the 'single status' agreement and facilitate comparison between councils on a like for like basis.

### *Points to bear in mind*

The number of working days available may vary slightly between councils because of the number of public or local holidays, however, this will not unduly influence the overall percentage lost time.

'Sickness absence' is defined as an absence from the place of employment because of the employee's illness or injury for which sick leave entitlement is used. This may include self-certification, absence supported by a doctor's certificate, long-term sickness absence, and industrial injury. Absence that is not sickness absence, for example, compassionate leave, career leave and special leave/unpaid leave, maternity and paternity leave, and maternity support, is not included.

## Claims

- 2: The number and value of civil liability claims incurred by the council in the year:
- a) Number of claims per 10,000 population
  - b) Claims value as a percentage of revenue budget.

### *What the indicator reports*

The indicator measures the number and value of claims incurred by the council in the year arising from:

- Employers Liability
- Public Liability
- Officials Indemnity
- Motor third party.

The claims value is the total paid and outstanding value of claims occurring under the four categories of cover in the year. This includes the value of out of court settlements.

### *Points to bear in mind*

It is recognised that improvements in both the number of claims and the value of those claims indicate that the council is actively seeking to control and (where possible) eliminate avoidable losses. It is accepted that a single large loss may skew performance in any given year.

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- 3: The number and percentage of the highest paid 2% and 5% of earners among council employees, that are women.**

	Number of women	% of posts
In top 2% of all employees		
In top 5% of all employees		

### ***What the indicator reports***

The delivery of quality services is dependent on a trained and motivated workforce and it is, therefore essential that councils' employment policy reflect their commitment to equal opportunities. The indicator provides a picture of the current gender balance in more senior posts. This will help councils to identify areas of potentially unfair or discriminatory practices as well as providing a baseline for measuring improvement over time.

The indicator does not deal with equalities relating to ethnicity, disability or sexual orientation.

### ***Points to bear in mind***

The indicator excludes teachers (see Education & Children's services).

## **Public Access**

- 4: The number of council buildings from which the council delivers services to the public and the percentage of these in which all public areas are suitable for and accessible to disabled people**

### ***What the indicator reports***

This indicator shows the number and proportion of council buildings where public areas are suitable for and accessible to disabled people.

The indicator reflects the extent to which councils have been successful in meeting the requirement of part 3 of the Disability Discrimination Act 1995 to facilitate access to their buildings for disabled people for the purpose of service delivery.

### ***Points to bear in mind***

Council buildings mean those from which the council provides a service and for which it is responsible for meeting the required standards for access.

Buildings exclude include:

- public conveniences that are not integral to such buildings
- schools and educational establishments
- residential homes
- buildings leased to other organisations
- offices that do not contain any public service areas.

## **Council tax collection**

### ***Context***

In February 1998 the Accounts Commission published a report, 'Council Tax Collection', identifying scope for improvements in council tax collection levels and collection procedures in some councils. The report also set out a number of factors that should be borne in mind when interpreting indicators of performance of collecting council tax.

- 5: The cost of collecting council tax per dwelling.**

### ***What the indicator reports***

This indicator shows the average cost per dwelling of collecting council tax.

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The indicator excludes the cost of collecting non-domestic rates and residual community charge, but it includes the cost of collecting water and sewerage charges, net of the income received from the water authorities.

### ***Points to bear in mind***

The efficiency of a council's collection system may be affected by factors such as:

- the ability and willingness of taxpayers to pay
- the take-up of direct debit as a method of payment
- the level of enforcement action taken by the council to recover tax due to it.

Councils recover a fee from the water authorities to offset the cost of collecting water and sewerage charges. The fee varies throughout the country and this affects the indicator because in some councils the fee may also help to offset the cost of collecting council tax.

The cost information collected for the study referred to above included the gross cost of collection of water and sewerage charges, and should not be compared with the figures for the indicator in this report.

### **6: The income due from council tax for the year, excluding reliefs and rebates, and the percentage of council tax due that was received during the year.**

#### ***What the indicator reports***

This indicator shows the proportion of the council tax due in the year collected by the end of the year. Councils will continue to pursue council tax debts, but the proportion of the council tax collected by the end of the year is a measure of how effective councils are at collecting the council tax due to them.

### ***Points to bear in mind***

The effectiveness of a council's collection system may be affected by factors such as:

- the ability and willingness of taxpayers to pay
- the take-up of council tax benefit
- the level of enforcement action taken by the council to recover tax due to it.

## **Payment of invoices**

### **7: The number of invoices paid within 30 calendar days of receipt as a percentage of all invoices paid.**

#### ***What the indicator reports***

This indicator shows the percentage of invoices paid by councils within 30 calendar days.

The Late Payments of Commercial Debts (Interests) Act 1998 recognises a general payment period of 30 days unless other terms are mutually agreed.

This indicator shows the proportion of invoices paid by councils to their suppliers within 30 calendar days

### ***Points to bear in mind***

Some invoices will not be paid within the agreed terms because they are disputed.

### Asset Management

- 8 Condition and suitability
- a) The proportion of operational accommodation that is in a satisfactory condition.
  - b) The proportion of operational accommodation that is suitable for its current use.

#### ***What the indicator reports***

Part a) of the indicator shows the percentage of gross internal floor area (m<sup>2</sup>) of operational buildings, used by the council that have been assessed as being in a sound condition ie assessed as either performing as intended and operating efficiently or performing as intended but showing minor deterioration.

Part b) of the indicator, reflects the extent to which those buildings have been assessed as suitable for their current use

#### ***Points to bear in mind***

This is the first year for which this information has been collected.

Each council will have its own 'mix' of properties used for service provision. The choice of that mix is a matter for the council and will vary with a range of factors such as settlement pattern, and population density. However, it is important that those properties are maintained in a reasonable condition and that they are suitable for the service provided.

Factors that may affect the reported performance of councils include:

- variations in the assessment process
- the mix of properties in use
- the extent to which councils are constrained by the use of listed buildings where possible modification is limited.





## Corporate management

Corporate Management	Indicator 1					
	Total available days for chief officers and local government employees			Total sick days for chief officers and local government employees		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	1,648,583	1,658,038	<b>1,794,204</b>	91,399	93,923	<b>96,617</b>
Aberdeenshire	2,193,956	2,148,006	<b>2,060,695</b>	101,083	110,824	<b>109,050</b>
Angus	874,526	872,262	<b>916,399</b>	39,206	47,292	<b>50,087</b>
Argyll & Bute	896,616	852,785	<b>770,482</b>	44,516	45,320	<b>43,341</b>
Clackmannanshire	395,120	386,753	<b>403,162</b>	22,980	23,431	<b>20,719</b>
Dumfries & Galloway	1,239,776	1,222,003	<b>1,207,122</b>	65,942	72,609	<b>73,118</b>
Dundee City	1,445,583	1,334,787	<b>1,310,601</b>	77,830	73,620	<b>69,793</b>
East Ayrshire	1,083,549	1,027,882	<b>1,012,804</b>	60,506	61,522	<b>64,992</b>
East Dunbartonshire	688,394	673,815	<b>682,833</b>	36,003	37,881	<b>36,669</b>
East Lothian	692,284	702,622	<b>705,059</b>	34,661	38,273	<b>34,884</b>
East Renfrewshire	704,018	687,478	<b>692,102</b>	39,065	38,096	<b>39,188</b>
Edinburgh, City of	3,624,502	3,707,333	<b>3,761,194</b>	208,365	226,160	<b>238,813</b>
Eilean Siar	566,003	580,843	<b>599,907</b>	17,711	22,943	<b>23,723</b>
Falkirk	1,183,186	1,195,534	<b>1,218,614</b>	76,873	72,559	<b>73,485</b>
Fife	3,750,722	4,089,558	<b>4,116,230</b>	213,357	228,610	<b>228,260</b>
Glasgow City	6,785,338	6,496,042	<b>5,609,975</b>	369,696	368,325	<b>360,235</b>
Highland	1,810,779	1,835,257	<b>1,712,032</b>	82,770	88,489	<b>86,339</b>
Inverclyde	826,194	822,834	<b>794,588</b>	49,317	47,877	<b>45,589</b>
Midlothian	676,881	675,045	<b>703,398</b>	37,017	39,747	<b>41,945</b>
Moray	758,185	760,031	<b>564,808</b>	34,315	37,775	<b>25,432</b>
North Ayrshire	1,243,533	1,145,401	<b>1,188,601</b>	67,697	66,849	<b>69,678</b>
North Lanarkshire	2,978,360	2,832,315	<b>2,800,424</b>	203,813	183,525	<b>180,868</b>
Orkney Islands	285,376	312,281	<b>349,510</b>	15,303	16,661	<b>20,941</b>
Perth & Kinross	903,595	858,259	<b>853,682</b>	43,455	47,398	<b>47,716</b>
Renfrewshire	1,509,390	1,476,879	<b>1,490,065</b>	89,780	89,053	<b>86,225</b>
Scottish Borders	947,220	1,050,374	<b>742,988</b>	46,968	54,755	<b>40,305</b>
Shetland Islands	321,216	434,445	<b>463,627</b>	18,374	30,079	<b>31,679</b>
South Ayrshire	960,026	965,144	<b>789,723</b>	52,753	57,743	<b>51,277</b>
South Lanarkshire	2,457,849	2,503,731	<b>2,329,826</b>	111,483	116,049	<b>114,301</b>
Stirling	765,619	731,921	<b>667,575</b>	43,214	42,278	<b>36,384</b>
West Dunbartonshire	1,045,384	1,089,951	<b>1,104,955</b>	62,436	65,440	<b>65,603</b>
West Lothian	1,229,972	1,247,946	<b>1,257,126</b>	70,924	72,382	<b>71,150</b>
<b>Scotland</b>	<b>46,206,359</b>	<b>46,065,274</b>	<b>44,674,311</b>	<b>2,513,509</b>	<b>2,600,827</b>	<b>2,578,406</b>

## Corporate management

Corporate Management	Indicator 1					
	Percentage of days lost due to sickness for chief officers and local government employees			Total available days for craft employees		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	5.5%	5.7%	5.4%	71,928	70,806	75,608
Aberdeenshire	4.6%	5.2%	5.3%	20,336	20,307	18,310
Angus	4.5%	5.4%	5.5%	1,931	2,083	2,147
Argyll & Bute	5.0%	5.3%	5.6%	11,273	9,793	5,234
Clackmannanshire	5.8%	6.1%	5.1%	22,950	23,347	24,338
Dumfries & Galloway	5.3%	5.9%	6.1%	50,451	25,895	23,419
Dundee City	5.4%	5.5%	5.3%	85,791	78,919	78,058
East Ayrshire	5.6%	6.0%	6.4%	57,289	57,605	56,395
East Dunbartonshire	5.2%	5.6%	5.4%	95,238	95,070	96,338
East Lothian	5.0%	5.4%	4.9%	34,426	34,534	34,271
East Renfrewshire	5.5%	5.5%	5.7%	31,091	26,612	23,654
Edinburgh, City of	5.7%	6.1%	6.3%	82,938	80,163	81,189
Eilean Siar	3.1%	3.9%	4.0%	17,265	16,995	16,233
Falkirk	6.5%	6.1%	6.0%	112,916	111,219	101,541
Fife	5.7%	5.6%	5.5%	199,411	203,143	189,189
Glasgow City	5.4%	5.7%	6.4%	453,583	254,294	No Service
Highland	4.6%	4.8%	5.0%	34,310	33,667	55,853
Inverclyde	6.0%	5.8%	5.7%	30,739	28,619	19,988
Midlothian	5.5%	5.9%	6.0%	24,084	23,320	23,723
Moray	4.5%	5.0%	4.5%	27,258	27,240	23,505
North Ayrshire	5.4%	5.8%	5.9%	46,961	50,368	51,961
North Lanarkshire	6.8%	6.5%	6.5%	14,435	12,720	12,434
Orkney Islands	5.4%	5.3%	6.0%	No Service	No Service	No Service
Perth & Kinross	4.8%	5.5%	5.6%	15,638	15,341	15,973
Renfrewshire	5.9%	6.0%	5.8%	64,529	62,679	58,498
Scottish Borders	5.0%	5.2%	5.4%	6,272	5,886	4,954
Shetland Islands	5.7%	6.9%	6.8%	132,177	20,250	20,461
South Ayrshire	5.5%	6.0%	6.5%	56,783	52,865	41,847
South Lanarkshire	4.5%	4.6%	4.9%	137,455	131,908	132,075
Stirling	5.6%	5.8%	5.5%	41,490	42,992	43,110
West Dunbartonshire	6.0%	6.0%	5.9%	42,125	50,938	57,557
West Lothian	5.8%	5.8%	5.7%	86,111	91,666	92,271
<b>Scotland</b>	<b>5.4%</b>	<b>5.6%</b>	<b>5.8%</b>	<b>2,109,184</b>	<b>1,761,244</b>	<b>1,480,134</b>



## Corporate management

Corporate Management	Indicator 1					
	Total sick days for craft employees			Percentage of days lost due to sickness for craft employees		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	4,554	5,597	<b>6,644</b>	6.3%	7.9%	<b>8.8%</b>
Aberdeenshire	714	1,222	<b>1,212</b>	3.5%	6.0%	<b>6.6%</b>
Angus	54	202	<b>93</b>	2.8%	9.7%	<b>4.3%</b>
Argyll & Bute	751	616	<b>284</b>	6.7%	6.3%	<b>5.4%</b>
Clackmannanshire	925	900	<b>891</b>	4.0%	3.9%	<b>3.7%</b>
Dumfries & Galloway	3,596	2,065	<b>1,329</b>	7.1%	8.0%	<b>5.7%</b>
Dundee City	5,951	4,578	<b>4,690</b>	6.9%	5.8%	<b>6.0%</b>
East Ayrshire	2,449	2,604	<b>2,635</b>	4.3%	4.5%	<b>4.7%</b>
East Dunbartonshire	5,253	5,710	<b>5,183</b>	5.5%	6.0%	<b>5.4%</b>
East Lothian	1,580	2,368	<b>2,424</b>	4.6%	6.9%	<b>7.1%</b>
East Renfrewshire	3,369	3,203	<b>2,193</b>	10.8%	12.0%	<b>9.3%</b>
Edinburgh, City of	5,769	7,142	<b>5,637</b>	7.0%	8.9%	<b>6.9%</b>
Eilean Siar	722	976	<b>804</b>	4.2%	5.7%	<b>5.0%</b>
Falkirk	8,949	9,336	<b>8,912</b>	7.9%	8.4%	<b>8.8%</b>
Fife	14,568	13,626	<b>12,493</b>	7.3%	6.7%	<b>6.6%</b>
Glasgow City	19,404	10,976	No Service	4.3%	4.3%	No Service
Highland	2,820	2,264	<b>3,399</b>	8.2%	6.7%	<b>6.1%</b>
Inverclyde	3,122	2,199	<b>1,721</b>	10.2%	7.7%	<b>8.6%</b>
Midlothian	2,602	1,906	<b>1,835</b>	10.8%	8.2%	<b>7.7%</b>
Moray	1,044	852	<b>932</b>	3.8%	3.1%	<b>4.0%</b>
North Ayrshire	2,725	3,467	<b>3,086</b>	5.8%	6.9%	<b>5.9%</b>
North Lanarkshire	1,219	1,110	<b>1,610</b>	8.4%	8.7%	<b>12.9%</b>
Orkney Islands	No Service	No Service	No Service	No Service	No Service	No Service
Perth & Kinross	1,291	788	<b>1,052</b>	8.3%	5.1%	<b>6.6%</b>
Renfrewshire	3,976	2,935	<b>3,564</b>	6.2%	4.7%	<b>6.1%</b>
Scottish Borders	325	491	<b>191</b>	5.2%	8.3%	<b>3.9%</b>
Shetland Islands	9,187	1,183	<b>1,327</b>	7.0%	5.8%	<b>6.5%</b>
South Ayrshire	3,239	2,710	<b>2,267</b>	5.7%	5.1%	<b>5.4%</b>
South Lanarkshire	6,330	8,023	<b>8,088</b>	4.6%	6.1%	<b>6.1%</b>
Stirling	1,314	2,020	<b>2,034</b>	3.2%	4.7%	<b>4.7%</b>
West Dunbartonshire	2,177	3,534	<b>4,160</b>	5.2%	6.9%	<b>7.2%</b>
West Lothian	4,734	5,718	<b>6,861</b>	5.5%	6.2%	<b>7.4%</b>
<b>Scotland</b>	<b>124,713</b>	<b>110,321</b>	<b>97,551</b>	<b>5.9%</b>	<b>6.3%</b>	<b>6.6%</b>

## Corporate management

Corporate Management	Indicator 1					
	Total available days for teachers			Total sick days for teachers		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	364,346	356,334	<b>378,942</b>	15,724	15,450	<b>13,850</b>
Aberdeenshire	618,243	620,729	<b>589,098</b>	21,546	24,340	<b>25,027</b>
Angus	259,829	240,102	<b>240,043</b>	10,500	10,245	<b>11,395</b>
Argyll & Bute	225,169	258,600	<b>287,670</b>	6,636	7,954	<b>9,341</b>
Clackmannanshire	107,277	114,483	<b>118,509</b>	4,605	4,008	<b>4,154</b>
Dumfries & Galloway	350,668	353,579	<b>359,528</b>	16,864	18,422	<b>18,996</b>
Dundee City	316,504	327,561	<b>331,051</b>	13,169	14,381	<b>13,426</b>
East Ayrshire	294,491	295,548	<b>286,001</b>	8,571	9,666	<b>10,528</b>
East Dunbartonshire	278,456	275,174	<b>277,913</b>	8,925	9,431	<b>10,468</b>
East Lothian	199,192	203,424	<b>205,587</b>	7,246	7,174	<b>8,057</b>
East Renfrewshire	271,093	275,099	<b>284,842</b>	7,551	7,042	<b>7,617</b>
Edinburgh, City of	772,395	772,400	<b>772,400</b>	24,294	23,800	<b>24,700</b>
Eilean Siar	106,279	107,990	<b>107,316</b>	3,548	3,481	<b>2,687</b>
Falkirk	386,295	408,720	<b>415,350</b>	13,143	10,431	<b>12,054</b>
Fife	878,011	921,992	<b>834,833</b>	34,500	36,211	<b>31,204</b>
Glasgow City	1,404,076	1,389,274	<b>1,163,249</b>	53,842	52,669	<b>52,522</b>
Highland	487,936	499,768	<b>466,882</b>	18,758	19,253	<b>18,794</b>
Inverclyde	205,712	203,619	<b>207,839</b>	7,937	7,121	<b>7,666</b>
Midlothian	197,105	214,121	<b>203,464</b>	7,497	9,947	<b>7,623</b>
Moray	180,888	191,708	<b>207,609</b>	9,147	8,051	<b>9,839</b>
North Ayrshire	333,199	326,077	<b>320,212</b>	15,132	13,492	<b>13,979</b>
North Lanarkshire	866,909	767,635	<b>814,007</b>	37,613	34,517	<b>36,928</b>
Orkney Islands	<b>58,255</b>	54,748	<b>61,779</b>	<b>2,730</b>	2,385	<b>2,407</b>
Perth & Kinross	297,414	296,634	<b>263,191</b>	13,602	12,638	<b>12,113</b>
Renfrewshire	384,444	374,483	<b>362,455</b>	16,542	16,850	<b>15,911</b>
Scottish Borders	248,640	252,988	<b>222,596</b>	7,669	8,313	<b>6,751</b>
Shetland Islands	85,550	84,591	<b>85,719</b>	2,742	3,515	<b>4,081</b>
South Ayrshire	231,850	242,719	<b>239,072</b>	7,888	9,633	<b>10,026</b>
South Lanarkshire	720,037	686,889	<b>692,822</b>	25,894	23,846	<b>24,209</b>
Stirling	172,954	191,297	<b>162,151</b>	6,726	7,976	<b>5,708</b>
West Dunbartonshire	212,538	204,111	<b>196,484</b>	8,303	8,320	<b>7,769</b>
West Lothian	394,531	408,243	<b>414,568</b>	15,296	14,773	<b>13,991</b>
<b>Scotland</b>	<b>11,852,031</b>	<b>11,865,892</b>	<b>11,573,182</b>	<b>451,410</b>	<b>452,950</b>	<b>453,821</b>

## Corporate management

Corporate Management	Indicator 1			Indicator 2		
	Percentage of days lost due to sickness for teachers			Population of local authority area		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	4.3%	4.3%	3.7%	203,450	202,370	202,090
Aberdeenshire	3.5%	3.9%	4.2%	232,850	235,440	238,770
Angus	4.0%	4.3%	4.7%	108,560	109,170	109,930
Argyll & Bute	2.9%	3.1%	3.2%	91,190	90,870	91,390
Clackmannanshire	4.3%	3.5%	3.5%	48,240	48,630	48,900
Dumfries & Galloway	4.8%	5.2%	5.3%	147,930	148,340	148,030
Dundee City	4.2%	4.4%	4.1%	141,870	142,170	142,160
East Ayrshire	2.9%	3.3%	3.7%	119,720	119,400	119,290
East Dunbartonshire	3.2%	3.4%	3.8%	106,550	105,960	105,460
East Lothian	3.6%	3.5%	3.9%	91,580	91,800	92,830
East Renfrewshire	2.8%	2.6%	2.7%	89,610	89,600	89,290
Edinburgh, City of	3.1%	3.1%	3.2%	453,670	457,830	463,510
Eilean Siar	3.3%	3.2%	2.5%	26,260	26,370	26,350
Falkirk	3.4%	2.6%	2.9%	147,460	149,150	149,680
Fife	3.9%	3.9%	3.7%	354,600	356,740	358,930
Glasgow City	3.8%	3.8%	4.5%	577,670	578,790	580,690
Highland	3.8%	3.9%	4.0%	211,340	213,590	215,310
Inverclyde	3.9%	3.5%	3.7%	82,430	82,130	81,540
Midlothian	3.8%	4.6%	3.7%	79,610	79,190	79,290
Moray	5.1%	4.2%	4.7%	87,720	88,120	89,030
North Ayrshire	4.5%	4.1%	4.4%	136,020	135,830	135,490
North Lanarkshire	4.3%	4.5%	4.5%	322,790	323,420	323,780
Orkney Islands	4.7%	4.4%	3.9%	19,500	19,590	19,770
Perth & Kinross	4.6%	4.3%	4.6%	137,520	138,400	139,590
Renfrewshire	4.3%	4.5%	4.4%	170,610	170,000	169,590
Scottish Borders	3.1%	3.3%	3.0%	109,270	109,730	110,240
Shetland Islands	3.2%	4.2%	4.8%	21,940	22,000	21,880
South Ayrshire	3.4%	4.0%	4.2%	111,850	111,780	111,670
South Lanarkshire	3.6%	3.5%	3.5%	305,410	306,280	307,670
Stirling	3.9%	4.2%	3.5%	86,370	86,930	87,810
West Dunbartonshire	3.9%	4.1%	4.0%	91,970	91,400	91,240
West Lothian	3.9%	3.6%	3.4%	162,840	163,780	165,700
<b>Scotland</b>	<b>3.8%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>5,078,400</b>	<b>5,072,800</b>	<b>5,116,900</b>

## Corporate management

Corporate Management	Indicator 2					
	Number of civil liability claims incurred by the council by 31 March in reporting year			Number of civil liability claims incurred by 31 March in reporting year per 10,000 population		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	477	587	<b>482</b>	23.4	29.0	<b>23.9</b>
Aberdeenshire	469	436	<b>399</b>	20.1	18.5	<b>16.7</b>
Angus	234	237	<b>214</b>	21.6	21.7	<b>19.5</b>
Argyll & Bute	136	154	<b>177</b>	14.9	16.9	<b>19.4</b>
Clackmannanshire	6	3	<b>2</b>	1.2	0.6	<b>0.4</b>
Dumfries & Galloway	306	283	<b>342</b>	20.7	19.1	<b>23.1</b>
Dundee City	592	545	<b>486</b>	41.7	38.3	<b>34.2</b>
East Ayrshire	526	528	<b>448</b>	43.9	44.2	<b>37.6</b>
East Dunbartonshire	283	432	<b>361</b>	26.6	40.8	<b>34.2</b>
East Lothian	414	382	<b>315</b>	45.2	41.6	<b>33.9</b>
East Renfrewshire	363	352	<b>322</b>	40.5	39.3	<b>36.1</b>
Edinburgh, City of	537	816	<b>576</b>	11.8	17.8	<b>12.4</b>
Eilean Siar	45	Not Reported	<b>30</b>	17.1	Not Reported	<b>11.4</b>
Falkirk	496	509	<b>502</b>	33.6	34.1	<b>33.5</b>
Fife	1,070	1,182	<b>1,045</b>	30.2	33.1	<b>29.1</b>
Glasgow City	2,596	2,560	<b>2,001</b>	44.9	44.2	<b>34.5</b>
Highland	229	226	<b>180</b>	10.8	10.6	<b>8.4</b>
Inverclyde	244	279	<b>244</b>	29.6	34.0	<b>29.9</b>
Midlothian	187	251	<b>220</b>	23.5	31.7	<b>27.7</b>
Moray	154	131	<b>131</b>	17.6	14.9	<b>14.7</b>
North Ayrshire	336	423	<b>329</b>	24.7	31.1	<b>24.3</b>
North Lanarkshire	916	973	<b>960</b>	28.4	30.1	<b>29.6</b>
Orkney Islands	48	29	<b>26</b>	24.6	14.8	<b>13.2</b>
Perth & Kinross	173	214	<b>189</b>	12.6	15.5	<b>13.5</b>
Renfrewshire	755	881	<b>829</b>	44.3	51.8	<b>48.9</b>
Scottish Borders	336	310	<b>313</b>	30.7	28.3	<b>28.4</b>
Shetland Islands	19	9	<b>44</b>	8.7	4.1	<b>20.1</b>
South Ayrshire	315	329	<b>225</b>	28.2	29.4	<b>20.1</b>
South Lanarkshire	1,157	1,119	<b>1,098</b>	37.9	36.5	<b>35.7</b>
Stirling	472	448	<b>392</b>	54.6	51.5	<b>44.6</b>
West Dunbartonshire	389	378	<b>315</b>	42.3	41.4	<b>34.5</b>
West Lothian	610	586	<b>507</b>	37.5	35.8	<b>30.6</b>
<b>Scotland</b>	<b>14,890</b>	<b>15,583</b>	<b>13,704</b>	<b>29.3</b>	<b>30.9</b>	<b>26.8</b>

## Corporate management

Corporate Management	Indicator 2					
	Total revenue budget			Total claims value at 31 March in reporting year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	£601,490,000	£601,295,000	<b>£620,780,000</b>	£589,930	£581,296	<b>£382,698</b>
Aberdeenshire	£684,727,000	£729,822,000	<b>£739,741,000</b>	£498,925	£548,391	<b>£535,838</b>
Angus	£292,690,000	£306,348,000	<b>£312,549,000</b>	£403,685	£318,644	<b>£244,912</b>
Argyll & Bute	£335,610,000	£324,694,000	<b>£381,423,000</b>	£33,977	£155,307	<b>£284,092</b>
Clackmannanshire	£98,687,528	£103,444,972	<b>£106,876,297</b>	£0	£7,188	<b>£0</b>
Dumfries & Galloway	£314,541,000	£317,915,000	<b>£325,911,000</b>	£472,265	£455,584	<b>£363,327</b>
Dundee City	£281,890,000	£286,433,000	<b>£293,856,000</b>	£630,699	£403,683	<b>£807,802</b>
East Ayrshire	£313,009,461	£325,726,284	<b>£335,543,220</b>	£629,896	£657,256	<b>£630,475</b>
East Dunbartonshire	£272,069,665	£281,233,584	<b>£327,850,277</b>	£200,930	£344,960	<b>£281,056</b>
East Lothian	£144,541,000	£269,363,000	<b>£275,730,192</b>	£243,425	£280,974	<b>£270,519</b>
East Renfrewshire	£171,855,000	£185,793,000	<b>£192,840,000</b>	£156,640	£612,537	<b>£233,923</b>
Edinburgh, City of	£829,089,000	£847,619,000	<b>£881,074,521</b>	£619,410	£1,037,193	<b>£748,772</b>
Eilean Siar	£142,129,204	Not Reported	<b>£96,743,923</b>	£104,616	Not Reported	<b>£66,521</b>
Falkirk	£458,206,000	£474,557,000	<b>£479,817,000</b>	£451,040	£501,399	<b>£590,362</b>
Fife	£698,996,000	£718,197,000	<b>£1,110,023,000</b>	£960,912	£1,013,546	<b>£996,901</b>
Glasgow City	£2,224,656,300	£2,369,499,800	<b>£2,387,791,000</b>	£1,780,835	£1,823,843	<b>£1,714,541</b>
Highland	£505,700,000	£529,300,000	<b>£558,300,000</b>	£499,013	£924,811	<b>£656,824</b>
Inverclyde	£258,828,000	£275,639,960	<b>£286,038,240</b>	£482,973	£482,973	<b>£438,294</b>
Midlothian	£161,629,000	£164,300,000	<b>£166,145,000</b>	£249,243	£296,818	<b>£256,953</b>
Moray	£160,107,715	£160,825,000	<b>£168,747,000</b>	£272,349	£148,605	<b>£202,321</b>
North Ayrshire	£249,293,850	£263,272,813	<b>£267,152,108</b>	£446,834	£490,043	<b>£406,973</b>
North Lanarkshire	£1,127,781,538	£1,170,266,850	<b>£1,177,108,505</b>	£950,114	£1,156,732	<b>£1,267,522</b>
Orkney Islands	£86,607,900	£90,173,860	<b>£110,210,300</b>	£40,626	£13,406	<b>£48,600</b>
Perth & Kinross	£242,694,000	£253,572,000	<b>£320,352,000</b>	£318,097	£348,800	<b>£160,407</b>
Renfrewshire	£584,600,000	£553,378,000	<b>£563,677,000</b>	£578,890	£657,947	<b>£608,572</b>
Scottish Borders	£205,794,000	£215,020,000	<b>£224,580,000</b>	£427,483	£273,291	<b>£426,295</b>
Shetland Islands	£88,220,000	<b>£88,220,000</b>	<b>£107,471,000</b>	£206	<b>£22,097</b>	<b>£5,212,157</b>
South Ayrshire	£203,422,074	£208,324,297	<b>£213,017,000</b>	£417,154	£318,542	<b>£287,360</b>
South Lanarkshire	£530,109,000	£542,479,000	<b>£573,103,000</b>	£962,269	£995,463	<b>£892,268</b>
Stirling	£182,111,000	£186,848,000	<b>£194,041,000</b>	£445,729	£297,267	<b>£405,790</b>
West Dunbartonshire	£315,002,000	£334,374,000	<b>£348,751,900</b>	£658,961	£456,389	<b>£406,512</b>
West Lothian	£488,399,000	£538,119,000	<b>£532,673,000</b>	£2,576,676	£1,280,670	<b>£1,012,962</b>
<b>Scotland</b>	<b>£13,254,486,235</b>	<b>£13,627,833,420</b>	<b>£14,679,916,483</b>	<b>£17,103,802</b>	<b>£16,883,558</b>	<b>£20,841,549</b>

## Corporate management

Corporate Management	Indicator 2					
	Value of claims as a percentage of revenue budget in reporting year			Population for previous year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	0.1%	0.1%	<b>0.1%</b>	206,600	203,450	<b>202,370</b>
Aberdeenshire	0.1%	0.1%	<b>0.1%</b>	229,330	232,850	<b>235,440</b>
Angus	0.1%	0.1%	<b>0.1%</b>	107,520	108,560	<b>109,170</b>
Argyll & Bute	0.0%	0.0%	<b>0.1%</b>	91,300	91,190	<b>90,870</b>
Clackmannanshire	0.0%	0.0%	<b>0.0%</b>	47,680	48,240	<b>48,630</b>
Dumfries & Galloway	0.2%	0.1%	<b>0.1%</b>	147,210	147,930	<b>148,340</b>
Dundee City	0.2%	0.1%	<b>0.3%</b>	143,090	141,870	<b>142,170</b>
East Ayrshire	0.2%	0.2%	<b>0.2%</b>	119,530	119,720	<b>119,400</b>
East Dunbartonshire	0.1%	0.1%	<b>0.1%</b>	106,970	106,550	<b>105,960</b>
East Lothian	0.2%	0.1%	<b>0.1%</b>	91,090	91,580	<b>91,800</b>
East Renfrewshire	0.1%	0.3%	<b>0.1%</b>	89,680	89,610	<b>89,600</b>
Edinburgh, City of	0.1%	0.1%	<b>0.1%</b>	448,370	453,670	<b>457,830</b>
Eilean Siar	0.1%	Not Reported	<b>0.1%</b>	26,100	26,260	<b>26,370</b>
Falkirk	0.1%	0.1%	<b>0.1%</b>	145,920	147,460	<b>149,150</b>
Fife	0.1%	0.1%	<b>0.1%</b>	352,040	354,600	<b>356,740</b>
Glasgow City	0.1%	0.1%	<b>0.1%</b>	577,090	577,670	<b>578,790</b>
Highland	0.1%	0.2%	<b>0.1%</b>	209,080	211,340	<b>213,590</b>
Inverclyde	0.2%	0.2%	<b>0.2%</b>	83,050	82,430	<b>82,130</b>
Midlothian	0.2%	0.2%	<b>0.2%</b>	79,710	79,610	<b>79,190</b>
Moray	0.2%	0.1%	<b>0.1%</b>	87,460	87,720	<b>88,120</b>
North Ayrshire	0.2%	0.2%	<b>0.2%</b>	136,030	136,020	<b>135,830</b>
North Lanarkshire	0.1%	0.1%	<b>0.1%</b>	321,820	322,790	<b>323,420</b>
Orkney Islands	0.0%	0.0%	<b>0.0%</b>	19,310	19,500	<b>19,590</b>
Perth & Kinross	0.1%	0.1%	<b>0.1%</b>	135,990	137,520	<b>138,400</b>
Renfrewshire	0.1%	0.1%	<b>0.1%</b>	170,980	170,610	<b>170,000</b>
Scottish Borders	0.2%	0.1%	<b>0.2%</b>	108,280	109,270	<b>109,730</b>
Shetland Islands	0.0%	0.0%	<b>4.8%</b>	21,870	21,940	<b>22,000</b>
South Ayrshire	0.2%	0.2%	<b>0.1%</b>	111,580	111,850	<b>111,780</b>
South Lanarkshire	0.2%	0.2%	<b>0.2%</b>	303,010	305,410	<b>306,280</b>
Stirling	0.2%	0.2%	<b>0.2%</b>	86,370	86,370	<b>86,930</b>
West Dunbartonshire	0.2%	0.1%	<b>0.1%</b>	92,320	91,970	<b>91,400</b>
West Lothian	0.5%	0.2%	<b>0.2%</b>	161,020	162,840	<b>163,780</b>
<b>Scotland</b>	<b>0.1%</b>	<b>0.1%</b>	<b>0.1%</b>	<b>5,057,400</b>	<b>5,056,460</b>	<b>5,094,800</b>

## Corporate management

Corporate Management	Indicator 2					
	Number of claims in previous year			Number of claims per 10,000 population in previous year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	574	531	<b>610</b>	27.8	26.1	<b>30.1</b>
Aberdeenshire	499	497	<b>462</b>	21.8	21.3	<b>19.6</b>
Angus	220	245	<b>255</b>	20.5	22.6	<b>23.4</b>
Argyll & Bute	237	178	<b>154</b>	26.0	19.5	<b>16.9</b>
Clackmannanshire	4	6	<b>3</b>	0.8	1.2	<b>0.6</b>
Dumfries & Galloway	345	323	<b>294</b>	23.4	21.8	<b>19.8</b>
Dundee City	26	75	<b>598</b>	1.8	5.3	<b>42.1</b>
East Ayrshire	386	558	<b>590</b>	32.3	46.6	<b>49.4</b>
East Dunbartonshire	449	339	<b>452</b>	42.0	31.8	<b>42.7</b>
East Lothian	481	414	<b>382</b>	52.8	45.2	<b>41.6</b>
East Renfrewshire	321	324	<b>370</b>	35.8	36.2	<b>41.3</b>
Edinburgh, City of	1,009	1,172	<b>954</b>	22.5	25.8	<b>20.8</b>
Eilean Siar	40	Not Reported	<b>34</b>	15.3	Not Reported	<b>12.9</b>
Falkirk	591	548	<b>534</b>	40.5	37.2	<b>35.8</b>
Fife	1,263	1,126	<b>1,375</b>	35.9	31.8	<b>38.5</b>
Glasgow City	2,507	2,596	<b>2,560</b>	43.4	44.9	<b>44.2</b>
Highland	291	251	<b>241</b>	13.9	11.9	<b>11.3</b>
Inverclyde	331	261	<b>306</b>	39.9	31.7	<b>37.3</b>
Midlothian	223	228	<b>283</b>	28.0	28.6	<b>35.7</b>
Moray	161	158	<b>145</b>	18.4	18.0	<b>16.5</b>
North Ayrshire	428	360	<b>456</b>	31.5	26.5	<b>33.6</b>
North Lanarkshire	1,310	1,053	<b>1,146</b>	40.7	32.6	<b>35.4</b>
Orkney Islands	39	51	<b>30</b>	20.2	26.2	<b>15.3</b>
Perth & Kinross	175	225	<b>215</b>	12.9	16.4	<b>15.5</b>
Renfrewshire	784	928	<b>945</b>	45.9	54.4	<b>55.6</b>
Scottish Borders	311	328	<b>328</b>	28.7	30.0	<b>29.9</b>
Shetland Islands	20	13	<b>33</b>	9.1	5.9	<b>15.0</b>
South Ayrshire	551	315	<b>329</b>	49.4	28.2	<b>29.4</b>
South Lanarkshire	1,736	1,446	<b>1,460</b>	57.3	47.3	<b>47.7</b>
Stirling	524	472	<b>448</b>	60.7	54.6	<b>51.5</b>
West Dunbartonshire	471	418	<b>379</b>	51.0	45.4	<b>41.5</b>
West Lothian	701	633	<b>650</b>	43.5	38.9	<b>39.7</b>
<b>Scotland</b>	<b>17,008</b>	<b>16,059</b>	<b>17,021</b>	<b>33.6</b>	<b>31.9</b>	<b>33.4</b>

## Corporate management

Corporate Management	Indicator 2					
	Total revenue budget in previous year			Total claims value for previous year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	£576,144,000	£601,490,000	<b>£601,295,000</b>	£575,311	£533,208	<b>£546,841</b>
Aberdeenshire	£615,757,000	£684,727,000	<b>£729,822,000</b>	£842,485	£547,453	<b>£538,335</b>
Angus	£268,011,000	£292,690,000	<b>£306,348,000</b>	£245,605	£353,061	<b>£323,080</b>
Argyll & Bute	£328,594,000	£335,610,000	<b>£324,694,000</b>	£38,548	£69,415	<b>£155,307</b>
Clackmannanshire	£92,045,912	£98,687,528	<b>£103,444,972</b>	£13,244	£20,685	<b>£7,188</b>
Dumfries & Galloway	£290,958,000	£314,541,000	<b>£317,915,000</b>	£476,963	£502,574	<b>£495,898</b>
Dundee City	£270,661,000	£281,890,000	<b>£286,433,000</b>	£450,732	£301,946	<b>£559,613</b>
East Ayrshire	£301,711,835	£313,009,461	<b>£325,726,284</b>	£526,334	£602,663	<b>£638,797</b>
East Dunbartonshire	£260,905,718	£272,069,665	<b>£281,233,584</b>	£192,501	£227,153	<b>£414,365</b>
East Lothian	£143,053,046	£144,541,000	<b>£269,363,000</b>	£413,738	£243,425	<b>£280,974</b>
East Renfrewshire	£158,148,000	£171,855,000	<b>£185,793,000</b>	£189,241	£110,603	<b>£543,710</b>
Edinburgh, City of	£726,422,000	£829,089,000	<b>£847,619,000</b>	£813,050	£986,118	<b>£853,105</b>
Eilean Siar	£84,122,000	£142,129,204	<b>Not Reported</b>	£30,349	Not Reported	<b>£35,519</b>
Falkirk	£425,334,000	£458,206,000	<b>£474,557,000</b>	£635,804	£710,893	<b>£414,244</b>
Fife	£681,693,000	£698,996,000	<b>£718,197,000</b>	£894,381	£851,974	<b>£1,075,870</b>
Glasgow City	£2,243,127,500	£2,224,656,300	<b>£2,369,499,800</b>	£1,792,970	£1,780,835	<b>£1,823,843</b>
Highland	£479,500,000	£505,700,000	<b>£529,300,000</b>	£628,808	£616,919	<b>£866,433</b>
Inverclyde	£207,205,000	£258,828,000	<b>£275,639,960</b>	£464,908	£470,670	<b>£389,384</b>
Midlothian	£153,474,000	£161,629,000	<b>£164,300,000</b>	£117,422	£350,517	<b>£314,763</b>
Moray	£152,101,000	£160,107,715	<b>£160,825,000</b>	£153,411	£314,809	<b>£120,414</b>
North Ayrshire	£235,393,368	£249,293,850	<b>£263,272,813</b>	£689,087	£501,974	<b>£469,346</b>
North Lanarkshire	£1,094,841,103	£1,127,781,538	<b>£1,170,266,850</b>	£1,487,369	£1,323,490	<b>£1,141,578</b>
Orkney Islands	£76,441,900	£86,607,900	<b>£90,173,860</b>	£65,738	£59,530	<b>£20,455</b>
Perth & Kinross	£230,581,000	£242,694,000	<b>£253,572,000</b>	£135,789	£394,800	<b>£492,004</b>
Renfrewshire	£559,880,000	£584,600,000	<b>£553,378,000</b>	£490,917	£574,266	<b>£674,285</b>
Scottish Borders	£192,217,000	£205,794,000	<b>£215,020,000</b>	£413,161	£356,941	<b>£187,097</b>
Shetland Islands	£84,453,000	<b>£88,220,000</b>	<b>£88,220,000</b>	£16,780	<b>£32,197</b>	<b>£14,428</b>
South Ayrshire	£188,636,447	£203,422,074	<b>£208,324,297</b>	£500,371	£417,154	<b>£318,542</b>
South Lanarkshire	£503,857,000	£530,109,000	<b>£542,479,000</b>	£1,138,306	£1,441,682	<b>£1,093,451</b>
Stirling	£175,053,000	£182,111,000	<b>£186,848,000</b>	£392,081	£445,729	<b>£297,267</b>
West Dunbartonshire	£215,742,000	£315,002,000	<b>£334,374,000</b>	£410,392	£619,897	<b>£337,770</b>
West Lothian	£458,825,000	£488,399,000	<b>£538,119,000</b>	£891,101	£2,441,325	<b>£1,236,688</b>
<b>Scotland</b>	<b>£12,474,888,829</b>	<b>£13,024,137,031</b>	<b>£13,716,053,420</b>	<b>£16,126,897</b>	<b>£18,171,709</b>	<b>£16,645,075</b>



## Corporate management

Corporate Management	Indicator 2			Indicator 3		
	Value of claims in previous year as a percentage of previous year's revenue budget			Total number of council employees		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	0.1%	0.1%	<b>0.1%</b>	9,763	11,252	<b>8,363</b>
Aberdeenshire	0.1%	0.1%	<b>0.1%</b>	11,556	11,350	<b>11,387</b>
Angus	0.1%	0.1%	<b>0.1%</b>	3,998	4,158	<b>4,222</b>
Argyll & Bute	0.0%	0.0%	<b>0.0%</b>	3,631	3,749	<b>3,544</b>
Clackmannanshire	0.0%	0.0%	<b>0.0%</b>	2,035	2,056	<b>2,132</b>
Dumfries & Galloway	0.2%	0.2%	<b>0.2%</b>	6,648	6,484	<b>6,164</b>
Dundee City	0.2%	0.1%	<b>0.2%</b>	7,104	6,740	<b>6,171</b>
East Ayrshire	0.2%	0.2%	<b>0.2%</b>	4,891	4,905	<b>4,860</b>
East Dunbartonshire	0.1%	0.1%	<b>0.1%</b>	3,952	5,913	<b>6,055</b>
East Lothian	0.3%	0.2%	<b>0.1%</b>	3,403	3,755	<b>3,815</b>
East Renfrewshire	0.1%	0.1%	<b>0.3%</b>	3,710	3,400	<b>3,187</b>
Edinburgh, City of	0.1%	0.1%	<b>0.1%</b>	21,424	20,994	<b>20,471</b>
Eilean Siar	0.0%	Not Reported	<b>Not Reported</b>	1,622	1,634	<b>1,683</b>
Falkirk	0.1%	0.2%	<b>0.1%</b>	4,662	5,331	<b>5,597</b>
Fife	0.1%	0.1%	<b>0.1%</b>	19,603	17,369	<b>17,186</b>
Glasgow City	0.1%	0.1%	<b>0.1%</b>	30,910	29,826	<b>25,639</b>
Highland	0.1%	0.1%	<b>0.2%</b>	9,636	9,688	<b>12,614</b>
Inverclyde	0.2%	0.2%	<b>0.1%</b>	4,087	4,972	<b>3,645</b>
Midlothian	0.1%	0.2%	<b>0.2%</b>	3,691	3,614	<b>3,057</b>
Moray	0.1%	0.2%	<b>0.1%</b>	3,704	3,799	<b>3,941</b>
North Ayrshire	0.3%	0.2%	<b>0.2%</b>	5,538	5,482	<b>5,572</b>
North Lanarkshire	0.1%	0.1%	<b>0.1%</b>	14,306	13,412	<b>13,041</b>
Orkney Islands	0.1%	0.1%	<b>0.0%</b>	1,812	1,848	<b>1,408</b>
Perth & Kinross	0.1%	0.2%	<b>0.2%</b>	4,202	4,267	<b>4,374</b>
Renfrewshire	0.1%	0.1%	<b>0.1%</b>	6,464	6,315	<b>6,496</b>
Scottish Borders	0.2%	0.2%	<b>0.1%</b>	4,410	4,426	<b>4,393</b>
Shetland Islands	0.0%	0.0%	<b>0.0%</b>	2,403	3,719	<b>2,837</b>
South Ayrshire	0.3%	0.2%	<b>0.2%</b>	4,725	4,694	<b>4,387</b>
South Lanarkshire	0.2%	0.3%	<b>0.2%</b>	11,705	12,127	<b>11,604</b>
Stirling	0.2%	0.2%	<b>0.2%</b>	3,781	3,496	<b>3,434</b>
West Dunbartonshire	0.2%	0.2%	<b>0.1%</b>	5,553	5,502	<b>5,628</b>
West Lothian	0.2%	0.5%	<b>0.2%</b>	5,381	5,551	<b>5,605</b>
<b>Scotland</b>	<b>0.1%</b>	<b>0.1%</b>	<b>0.1%</b>	<b>230,310</b>	<b>231,828</b>	<b>222,512</b>

## Corporate management

Corporate Management	Indicator 3					
	Total number of council employees in highest 2% of earners			Total number of female council employees in highest 2% of earners		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	210	189	176	76	72	67
Aberdeenshire	264	248	323	85	80	125
Angus	99	91	91	23	22	25
Argyll & Bute	74	75	74	20	21	19
Clackmannanshire	45	42	44	15	14	13
Dumfries & Galloway	133	130	124	39	39	35
Dundee City	142	135	123	34	38	31
East Ayrshire	111	109	102	29	31	28
East Dunbartonshire	79	119	121	25	53	58
East Lothian	68	102	98	27	45	41
East Renfrewshire	74	68	67	29	29	28
Edinburgh, City of	385	391	384	143	155	159
Eilean Siar	32	60	61	6	12	12
Falkirk	114	106	131	45	44	58
Fife	416	381	449	135	125	176
Glasgow City	656	650	535	211	222	180
Highland	194	228	227	60	63	68
Inverclyde	86	71	72	28	26	32
Midlothian	82	72	66	24	19	21
Moray	98	157	93	29	54	31
North Ayrshire	111	111	111	33	35	35
North Lanarkshire	285	268	260	90	96	96
Orkney Islands	36	24	28	5	5	10
Perth & Kinross	86	83	97	24	22	33
Renfrewshire	135	148	157	37	46	54
Scottish Borders	96	98	108	35	38	46
Shetland Islands	48	52	57	5	6	7
South Ayrshire	94	94	89	25	29	24
South Lanarkshire	235	248	233	78	92	88
Stirling	76	70	75	32	33	37
West Dunbartonshire	117	111	115	40	42	47
West Lothian	116	124	126	35	40	43
<b>Scotland</b>	<b>4,797</b>	<b>4,855</b>	<b>4,817</b>	<b>1,522</b>	<b>1,648</b>	<b>1,727</b>

## Corporate management

Corporate Management	Indicator 3					
	Percentage of employees in the highest 2% of earners that are female			Total number of council employees in the highest 5% of earners		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	36.2%	38.1%	<b>38.1%</b>	589	442	<b>421</b>
Aberdeenshire	32.2%	32.3%	<b>38.7%</b>	588	642	<b>898</b>
Angus	23.2%	24.2%	<b>27.5%</b>	204	230	<b>232</b>
Argyll & Bute	27.0%	28.0%	<b>25.7%</b>	207	202	<b>193</b>
Clackmannanshire	33.3%	33.3%	<b>29.5%</b>	103	107	<b>107</b>
Dumfries & Galloway	29.3%	30.0%	<b>28.2%</b>	400	381	<b>409</b>
Dundee City	23.9%	28.1%	<b>25.2%</b>	373	337	<b>343</b>
East Ayrshire	26.1%	28.4%	<b>27.5%</b>	266	271	<b>264</b>
East Dunbartonshire	31.6%	44.5%	<b>47.9%</b>	198	298	<b>303</b>
East Lothian	39.7%	44.1%	<b>41.8%</b>	191	228	<b>232</b>
East Renfrewshire	39.2%	42.6%	<b>41.8%</b>	186	170	<b>170</b>
Edinburgh, City of	37.1%	39.6%	<b>41.4%</b>	898	927	<b>839</b>
Eilean Siar	18.8%	20.0%	<b>19.7%</b>	81	89	<b>85</b>
Falkirk	39.5%	41.5%	<b>44.3%</b>	244	288	<b>286</b>
Fife	32.5%	32.8%	<b>39.2%</b>	1,071	870	<b>1,110</b>
Glasgow City	32.2%	34.2%	<b>33.6%</b>	1,686	1,423	<b>1,853</b>
Highland	30.9%	27.6%	<b>30.0%</b>	549	504	<b>489</b>
Inverclyde	32.6%	36.6%	<b>44.4%</b>	231	194	<b>182</b>
Midlothian	29.3%	26.4%	<b>31.8%</b>	186	223	<b>196</b>
Moray	29.6%	34.4%	<b>33.3%</b>	245	339	<b>203</b>
North Ayrshire	29.7%	31.5%	<b>31.5%</b>	277	276	<b>445</b>
North Lanarkshire	31.6%	35.8%	<b>36.9%</b>	715	670	<b>666</b>
Orkney Islands	13.9%	20.8%	<b>35.7%</b>	94	81	<b>77</b>
Perth & Kinross	27.9%	26.5%	<b>34.0%</b>	219	230	<b>249</b>
Renfrewshire	27.4%	31.1%	<b>34.4%</b>	329	340	<b>355</b>
Scottish Borders	36.5%	38.8%	<b>42.6%</b>	225	225	<b>233</b>
Shetland Islands	10.4%	11.5%	<b>12.3%</b>	120	129	<b>139</b>
South Ayrshire	26.6%	30.9%	<b>27.0%</b>	236	235	<b>237</b>
South Lanarkshire	33.2%	37.1%	<b>37.8%</b>	616	657	<b>580</b>
Stirling	42.1%	47.1%	<b>49.3%</b>	190	182	<b>172</b>
West Dunbartonshire	34.2%	37.8%	<b>40.9%</b>	388	393	<b>282</b>
West Lothian	30.2%	32.3%	<b>34.1%</b>	329	349	<b>282</b>
<b>Scotland</b>	<b>31.7%</b>	<b>33.9%</b>	<b>35.9%</b>	<b>12,234</b>	<b>11,932</b>	<b>12,532</b>

## Corporate management

Corporate Management	Indicator 3					
	Total number of female council employees in highest 5% of earners			Percentage of employees in the highest 5% of earners that are female		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	244	185	<b>184</b>	41.4%	41.9%	<b>43.7%</b>
Aberdeenshire	240	302	<b>520</b>	40.8%	47.0%	<b>57.9%</b>
Angus	51	72	<b>82</b>	25.0%	31.3%	<b>35.3%</b>
Argyll & Bute	66	67	<b>59</b>	31.9%	33.2%	<b>30.6%</b>
Clackmannanshire	33	38	<b>43</b>	32.0%	35.5%	<b>40.2%</b>
Dumfries & Galloway	149	137	<b>153</b>	37.3%	36.0%	<b>37.4%</b>
Dundee City	88	83	<b>90</b>	23.6%	24.6%	<b>26.2%</b>
East Ayrshire	100	107	<b>104</b>	37.6%	39.5%	<b>39.4%</b>
East Dunbartonshire	54	138	<b>144</b>	27.3%	46.3%	<b>47.5%</b>
East Lothian	70	97	<b>106</b>	36.6%	42.5%	<b>45.7%</b>
East Renfrewshire	69	66	<b>83</b>	37.1%	38.8%	<b>48.8%</b>
Edinburgh, City of	363	400	<b>367</b>	40.4%	43.1%	<b>43.7%</b>
Eilean Siar	19	21	<b>21</b>	23.5%	23.6%	<b>24.7%</b>
Falkirk	105	132	<b>132</b>	43.0%	45.8%	<b>46.2%</b>
Fife	451	391	<b>536</b>	42.1%	44.9%	<b>48.3%</b>
Glasgow City	692	585	<b>849</b>	41.0%	41.1%	<b>45.8%</b>
Highland	196	181	<b>179</b>	35.7%	35.9%	<b>36.6%</b>
Inverclyde	94	85	<b>89</b>	40.7%	43.8%	<b>48.9%</b>
Midlothian	68	85	<b>83</b>	36.6%	38.1%	<b>42.3%</b>
Moray	77	114	<b>76</b>	31.4%	33.6%	<b>37.4%</b>
North Ayrshire	108	120	<b>205</b>	39.0%	43.5%	<b>46.1%</b>
North Lanarkshire	277	280	<b>286</b>	38.7%	41.8%	<b>42.9%</b>
Orkney Islands	27	24	<b>26</b>	28.7%	29.6%	<b>33.8%</b>
Perth & Kinross	78	83	<b>104</b>	35.6%	36.1%	<b>41.8%</b>
Renfrewshire	121	145	<b>159</b>	36.8%	42.6%	<b>44.8%</b>
Scottish Borders	82	88	<b>91</b>	36.4%	39.1%	<b>39.1%</b>
Shetland Islands	13	18	<b>29</b>	10.8%	14.0%	<b>20.9%</b>
South Ayrshire	84	91	<b>85</b>	35.6%	38.7%	<b>35.9%</b>
South Lanarkshire	244	275	<b>276</b>	39.6%	41.9%	<b>47.6%</b>
Stirling	89	92	<b>90</b>	46.8%	50.5%	<b>52.3%</b>
West Dunbartonshire	176	183	<b>135</b>	45.4%	46.6%	<b>47.9%</b>
West Lothian	117	132	<b>124</b>	35.6%	37.8%	<b>44.0%</b>
<b>Scotland</b>	<b>4,645</b>	<b>4,817</b>	<b>5,510</b>	<b>38.0%</b>	<b>40.4%</b>	<b>44.0%</b>

## Corporate management

Corporate Management	Indicator 4					
	Number of buildings from which the council delivers services to the public			Number of public service buildings that are suitable and accessible to disabled people		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	166	166	156	71	103	121
Aberdeenshire	179	179	217	73	86	138
Angus	101	100	99	77	79	82
Argyll & Bute	83	85	93	60	65	69
Clackmannanshire	37	37	33	26	26	21
Dumfries & Galloway	205	205	Not Reported	19	70	Not Reported
Dundee City	159	156	159	129	129	132
East Ayrshire	165	159	157	67	73	74
East Dunbartonshire	87	87	67	12	13	24
East Lothian	74	77	75	47	50	26
East Renfrewshire	93	92	92	60	68	71
Edinburgh, City of	237	207	208	170	149	158
Eilean Siar	20	50	50	1	17	14
Falkirk	132	134	134	69	75	85
Fife	298	274	269	22	50	215
Glasgow City	518	506	496	119	136	187
Highland	209	168	171	52	103	120
Inverclyde	92	82	81	23	29	36
Midlothian	123	123	110	74	76	79
Moray	61	61	70	41	49	54
North Ayrshire	114	111	110	41	61	66
North Lanarkshire	325	295	263	42	51	58
Orkney Islands	43	52	56	18	25	27
Perth & Kinross	87	97	97	48	55	55
Renfrewshire	205	205	191	137	151	164
Scottish Borders	96	105	110	82	87	94
Shetland Islands	33	33	34	20	21	22
South Ayrshire	102	102	98	50	50	49
South Lanarkshire	591	591	595	439	464	470
Stirling	94	94	93	66	68	68
West Dunbartonshire	98	98	91	28	33	36
West Lothian	161	162	158	49	58	66
<b>Scotland</b>	<b>4,751</b>	<b>4,701</b>	<b>4,633</b>	<b>2,062</b>	<b>2,440</b>	<b>2,622</b>

## Corporate management

Corporate Management	Indicator 4			Indicator 5		
	Percentage of public service buildings that are suitable and accessible to disabled people			Cost of collecting council tax per dwelling		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	42.8%	62.0%	<b>77.6%</b>	£13.77	£14.09	<b>£13.52</b>
Aberdeenshire	40.8%	48.0%	<b>63.6%</b>	£11.24	£11.68	<b>£13.17</b>
Angus	76.2%	79.0%	<b>82.8%</b>	£13.95	£13.85	<b>£13.54</b>
Argyll & Bute	72.3%	76.5%	<b>74.2%</b>	£16.07	£15.00	<b>£13.49</b>
Clackmannanshire	70.3%	<b>70.3%</b>	<b>63.6%</b>	£14.07	£14.48	<b>£16.63</b>
Dumfries & Galloway	9.3%	34.1%	<b>Not Reported</b>	£13.02	£13.22	<b>£10.59</b>
Dundee City	81.1%	82.7%	<b>83.0%</b>	£26.21	£25.31	<b>£22.91</b>
East Ayrshire	40.6%	45.9%	<b>47.1%</b>	£8.15	£10.53	<b>£17.08</b>
East Dunbartonshire	13.8%	14.9%	<b>35.8%</b>	£8.42	£7.09	<b>£7.17</b>
East Lothian	63.5%	64.9%	<b>34.7%</b>	£11.95	£13.15	<b>£14.11</b>
East Renfrewshire	64.5%	73.9%	<b>77.2%</b>	£11.31	£10.42	<b>£10.85</b>
Edinburgh, City of	<b>71.7%</b>	72.0%	<b>76.0%</b>	£14.28	£18.19	<b>£17.03</b>
Eilean Siar	5.0%	<b>34.0%</b>	<b>28.0%</b>	£29.57	£25.68	<b>£23.62</b>
Falkirk	52.3%	56.0%	<b>63.4%</b>	£6.25	£10.60	<b>£9.97</b>
Fife	7.4%	18.2%	<b>79.9%</b>	£13.13	£9.25	<b>£10.11</b>
Glasgow City	23.0%	26.9%	<b>37.7%</b>	£14.46	£15.59	<b>£16.85</b>
Highland	24.9%	61.3%	<b>70.2%</b>	£17.61	£18.28	<b>£18.61</b>
Inverclyde	25.0%	35.4%	<b>44.4%</b>	£18.25	£17.99	<b>£17.87</b>
Midlothian	60.2%	61.8%	<b>71.8%</b>	£14.72	£14.54	<b>£15.68</b>
Moray	67.2%	80.3%	<b>77.1%</b>	£13.91	£13.01	<b>£15.46</b>
North Ayrshire	36.0%	55.0%	<b>60.0%</b>	£18.72	£17.17	<b>£14.31</b>
North Lanarkshire	12.9%	17.3%	<b>22.1%</b>	£12.46	£12.05	<b>£12.73</b>
Orkney Islands	41.9%	48.1%	<b>48.2%</b>	£18.58	£20.32	<b>£22.29</b>
Perth & Kinross	55.2%	56.7%	<b>56.7%</b>	£15.88	£14.66	<b>£15.95</b>
Renfrewshire	66.8%	73.7%	<b>85.9%</b>	£13.42	£13.73	<b>£13.52</b>
Scottish Borders	85.4%	<b>82.9%</b>	<b>85.5%</b>	£14.33	£14.03	<b>£14.84</b>
Shetland Islands	60.6%	63.6%	<b>64.7%</b>	£13.26	£14.36	<b>£10.21</b>
South Ayrshire	49.0%	49.0%	<b>50.0%</b>	£10.55	£10.92	<b>£8.97</b>
South Lanarkshire	74.3%	78.5%	<b>79.0%</b>	£11.82	£12.60	<b>£13.22</b>
Stirling	70.2%	72.3%	<b>73.1%</b>	£10.95	£10.78	<b>£10.70</b>
West Dunbartonshire	28.6%	33.7%	<b>39.6%</b>	£9.24	£7.26	<b>£16.59</b>
West Lothian	30.4%	35.8%	<b>41.8%</b>	£7.13	£8.05	<b>£8.65</b>
<b>Scotland</b>	<b>43.4%</b>	<b>51.9%</b>	<b>56.6%</b>	<b>£13.62</b>	<b>£13.95</b>	<b>£14.33</b>

## Corporate management

Corporate Management	Indicator 5					
	Cost of collecting council tax			Number of dwellings		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	£1,489,279	£1,534,528	<b>£1,485,922</b>	108,141	108,923	<b>109,889</b>
Aberdeenshire	£1,165,000	£1,225,654	<b>£1,400,182</b>	103,620	104,900	<b>106,296</b>
Angus	£727,646	£729,606	<b>£720,069</b>	52,179	52,677	<b>53,163</b>
Argyll & Bute	£735,025	£689,672	<b>£623,232</b>	45,744	45,981	<b>46,189</b>
Clackmannanshire	£317,805	£332,589	<b>£387,373</b>	22,591	22,963	<b>23,297</b>
Dumfries & Galloway	£914,306	£937,571	<b>£757,726</b>	70,230	70,922	<b>71,549</b>
Dundee City	£1,886,910	£1,831,975	<b>£1,673,528</b>	71,999	72,393	<b>73,059</b>
East Ayrshire	£440,015	£574,874	<b>£944,553</b>	54,004	54,577	<b>55,310</b>
East Dunbartonshire	£366,119	£309,130	<b>£314,481</b>	43,474	43,599	<b>43,857</b>
East Lothian	£499,398	£560,217	<b>£614,441</b>	41,789	42,612	<b>43,553</b>
East Renfrewshire	£415,444	£381,486	<b>£398,228</b>	36,748	36,618	<b>36,702</b>
Edinburgh, City of	£3,213,620	£4,139,912	<b>£3,906,730</b>	225,001	227,608	<b>229,388</b>
Eilean Siar	£407,157	£356,835	<b>£329,686</b>	13,767	13,896	<b>13,959</b>
Falkirk	£429,243	£734,867	<b>£695,775</b>	68,627	69,313	<b>69,772</b>
Fife	£2,153,107	£1,531,359	<b>£1,689,495</b>	164,009	165,470	<b>167,100</b>
Glasgow City	£4,266,922	£4,622,923	<b>£5,058,622</b>	295,113	296,582	<b>300,141</b>
Highland	£1,871,697	£1,971,346	<b>£2,036,655</b>	106,277	107,830	<b>109,463</b>
Inverclyde	£718,073	£702,850	<b>£697,966</b>	39,349	39,071	<b>39,056</b>
Midlothian	£499,076	£497,892	<b>£543,349</b>	33,905	34,242	<b>34,651</b>
Moray	£562,468	£531,069	<b>£639,193</b>	40,429	40,805	<b>41,356</b>
North Ayrshire	£1,205,588	£1,115,213	<b>£939,529</b>	64,408	64,957	<b>65,659</b>
North Lanarkshire	£1,788,498	£1,748,369	<b>£1,860,649</b>	143,536	145,077	<b>146,142</b>
Orkney Islands	£180,075	£199,968	<b>£222,849</b>	9,692	9,841	<b>9,998</b>
Perth & Kinross	£1,047,793	£978,470	<b>£1,074,593</b>	65,963	66,763	<b>67,388</b>
Renfrewshire	£1,086,840	£1,117,711	<b>£1,120,507</b>	80,970	81,393	<b>82,906</b>
Scottish Borders	£767,593	£759,048	<b>£814,826</b>	53,548	54,120	<b>54,915</b>
Shetland Islands	£135,190	£147,390	<b>£105,763</b>	10,194	10,267	<b>10,359</b>
South Ayrshire	£554,238	£573,509	<b>£476,456</b>	52,532	52,532	<b>53,136</b>
South Lanarkshire	£1,625,014	£1,753,748	<b>£1,861,062</b>	137,461	139,203	<b>140,781</b>
Stirling	£419,101	£413,948	<b>£414,862</b>	38,287	38,417	<b>38,781</b>
West Dunbartonshire	£405,293	£318,658	<b>£730,927</b>	43,869	43,889	<b>44,052</b>
West Lothian	£508,552	£583,514	<b>£637,616</b>	71,293	72,480	<b>73,684</b>
<b>Scotland</b>	<b>£32,802,085</b>	<b>£33,905,901</b>	<b>£35,176,845</b>	<b>2,408,749</b>	<b>2,429,921</b>	<b>2,455,551</b>

## Corporate management

Corporate Management	Indicator 5			Indicator 6		
	Income received from summary warrants			Income due from council tax for the year excluding reliefs and rebates		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	£61,615	£84,596	<b>£87,296</b>	£88,518,599	£94,048,215	<b>£98,446,299</b>
Aberdeenshire	£728,004	£732,787	<b>£698,971</b>	£94,392,917	£100,600,971	<b>£105,364,024</b>
Angus	£89,851	£25,326	<b>£54,513</b>	£37,118,346	£38,968,981	<b>£39,672,960</b>
Argyll & Bute	£0	£0	<b>£304,573</b>	£37,832,386	£39,425,834	<b>£40,592,974</b>
Clackmannanshire	£99,235	£95,208	<b>£112,790</b>	£15,845,871	£17,025,519	<b>£17,952,839</b>
Dumfries & Galloway	£51,586	£69,447	<b>£90,502</b>	£48,906,319	£50,799,741	<b>£53,023,319</b>
Dundee City	£315,173	£370,991	<b>£364,029</b>	£42,924,433	£44,840,848	<b>£45,713,505</b>
East Ayrshire	-£406,870	-£349,253	<b>£36,260</b>	£34,925,516	£37,437,001	<b>£39,089,113</b>
East Dunbartonshire	£44,247	£142,510	<b>£331,360</b>	£45,177,304	£46,988,977	<b>£48,153,277</b>
East Lothian	£24,100	£20,865	<b>£42,333</b>	£36,061,215	£38,050,741	<b>£40,056,232</b>
East Renfrewshire	£62,009	£195,395	<b>£240,579</b>	£37,772,511	£39,551,330	<b>£40,487,610</b>
Edinburgh, City of	£296,875	£212,899	<b>£618,268</b>	£190,636,465	£196,419,459	<b>£203,722,132</b>
Eilean Siar	£59,771	£44,901	<b>£70,371</b>	£7,396,266	£7,823,182	<b>£8,182,333</b>
Falkirk	£480,959	£476,653	<b>£447,744</b>	£45,736,062	£48,882,901	<b>£51,015,544</b>
Fife	£322,771	£399,212	<b>£302,122</b>	£116,745,066	£122,605,848	<b>£128,117,047</b>
Glasgow City	£739,446	£105,338	<b>£106,714</b>	£174,201,663	£178,595,768	<b>£183,722,933</b>
Highland	£175,927	£147,228	<b>£156,596</b>	£83,549,730	£89,063,597	<b>£93,748,162</b>
Inverclyde	£364,917	£312,425	<b>£289,338</b>	£25,759,771	£26,498,000	<b>£26,637,000</b>
Midlothian	£25,709	£51,432	<b>£44,630</b>	£29,743,000	£30,846,000	<b>£31,354,000</b>
Moray	£0	£0	<b>£175,055</b>	£29,351,591	£31,240,179	<b>£32,792,761</b>
North Ayrshire	£392,338	£503,220	<b>£653,929</b>	£42,417,393	£45,002,721	<b>£46,945,548</b>
North Lanarkshire	£1,092,801	£1,106,606	<b>£201,353</b>	£88,949,000	£93,838,000	<b>£97,973,000</b>
Orkney Islands	£5,723	£6,442	<b>£5,885</b>	£6,362,840	£6,644,268	<b>£6,974,661</b>
Perth & Kinross	£138,660	£144,095	<b>£144,874</b>	£58,500,299	£61,997,935	<b>£64,382,645</b>
Renfrewshire	£422,000	£421,160	<b>£405,400</b>	£57,659,259	£61,430,701	<b>£63,712,974</b>
Scottish Borders	£45,424	£113,457	<b>£113,614</b>	£39,675,047	£42,140,337	<b>£43,918,460</b>
Shetland Islands	£13,402	£20,402	<b>£25,514</b>	£6,795,790	£7,106,218	<b>£7,494,513</b>
South Ayrshire	£192,023	£304,420	<b>£233,727</b>	£41,463,731	£43,665,084	<b>£45,803,171</b>
South Lanarkshire	£832,689	£484,963	<b>£831,281</b>	£95,925,660	£101,645,493	<b>£106,240,449</b>
Stirling	£191,617	£174,290	<b>£175,335</b>	£36,132,765	£38,055,655	<b>£39,504,476</b>
West Dunbartonshire	£596,848	£627,576	<b>£639,392</b>	£27,811,575	£28,442,628	<b>£29,558,301</b>
West Lothian	£266,227	£179,491	<b>£199,978</b>	£52,471,034	£54,926,684	<b>£57,985,635</b>
<b>Scotland</b>	<b>£7,725,077</b>	<b>£7,224,082</b>	<b>£8,204,326</b>	<b>£1,776,759,424</b>	<b>£1,864,608,816</b>	<b>£1,938,337,897</b>



## Corporate management

Corporate Management	Indicator 6					
	Income due from council tax for the year excluding all water charges and outstanding council tax			Reliefs and rebates due to council for council tax for the year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	£121,801,679	£126,620,427	<b>£131,521,566</b>	£33,283,080	£32,572,212	<b>£33,075,267</b>
Aberdeenshire	£102,644,592	£109,080,650	<b>£113,723,478</b>	£8,251,675	£8,479,679	<b>£8,359,454</b>
Angus	£48,740,254	£51,018,165	<b>£51,668,958</b>	£11,621,908	£12,049,184	<b>£11,995,999</b>
Argyll & Bute	£50,104,085	£52,237,427	<b>£53,577,989</b>	£12,271,699	£12,811,593	<b>£12,985,015</b>
Clackmannanshire	£19,167,936	£23,342,373	<b>£24,349,905</b>	£3,322,065	£6,316,854	<b>£6,397,066</b>
Dumfries & Galloway	£64,611,324	£67,305,274	<b>£70,137,191</b>	£15,705,005	£16,505,533	<b>£17,113,872</b>
Dundee City	£64,179,759	£66,085,433	<b>£66,646,682</b>	£21,255,326	£21,244,585	<b>£20,933,177</b>
East Ayrshire	£50,182,268	£53,332,797	<b>£55,181,306</b>	£15,256,752	£15,895,796	<b>£16,092,193</b>
East Dunbartonshire	£54,731,416	£57,091,075	<b>£58,511,721</b>	£9,554,112	£10,102,098	<b>£10,358,444</b>
East Lothian	£45,965,004	£48,298,098	<b>£50,609,956</b>	£9,903,789	£10,247,357	<b>£10,553,724</b>
East Renfrewshire	£45,784,850	£47,988,566	<b>£48,966,659</b>	£8,012,339	£8,437,236	<b>£8,479,049</b>
Edinburgh, City of	£264,873,067	£271,774,216	<b>£278,804,129</b>	£74,236,602	£75,354,757	<b>£75,081,997</b>
Eilean Siar	£10,768,489	£11,361,919	<b>£11,740,155</b>	£3,372,223	£3,538,737	<b>£3,557,822</b>
Falkirk	£60,515,875	£64,298,995	<b>£66,670,747</b>	£14,779,813	£15,416,094	<b>£15,655,203</b>
Fife	£157,140,373	£165,305,796	<b>£171,429,656</b>	£40,395,307	£42,699,948	<b>£43,312,609</b>
Glasgow City	£314,703,372	£316,968,069	<b>£320,982,502</b>	£140,501,709	£138,372,301	<b>£137,259,569</b>
Highland	£109,702,035	£116,371,904	<b>£121,649,087</b>	£26,152,305	£27,308,307	<b>£27,900,925</b>
Inverclyde	£39,064,434	£39,812,000	<b>£33,831,000</b>	£13,304,663	£13,314,000	<b>£7,194,000</b>
Midlothian	£34,410,000	£35,620,000	<b>£36,022,000</b>	£4,667,000	£4,774,000	<b>£4,668,000</b>
Moray	£38,472,270	£40,819,877	<b>£42,853,977</b>	£9,120,679	£9,579,698	<b>£10,061,216</b>
North Ayrshire	£60,151,495	£63,716,665	<b>£66,122,987</b>	£17,734,102	£18,713,944	<b>£19,177,438</b>
North Lanarkshire	£112,861,000	£132,847,000	<b>£137,204,000</b>	£23,912,000	£39,009,000	<b>£39,231,000</b>
Orkney Islands	£8,067,164	£8,481,758	<b>£8,897,656</b>	£1,704,324	£1,837,490	<b>£1,922,995</b>
Perth & Kinross	£72,774,217	£77,061,439	<b>£79,678,690</b>	£14,273,918	£15,063,504	<b>£15,296,045</b>
Renfrewshire	£82,268,880	£86,859,938	<b>£89,359,869</b>	£24,609,621	£25,429,237	<b>£25,646,895</b>
Scottish Borders	£50,801,713	£53,909,473	<b>£62,118,178</b>	£11,126,666	£11,769,136	<b>£18,199,718</b>
Shetland Islands	£8,621,687	£9,008,888	<b>£9,459,542</b>	£1,825,897	£1,902,670	<b>£1,965,029</b>
South Ayrshire	£55,589,496	£58,465,026	<b>£61,280,635</b>	£14,125,765	£14,799,942	<b>£15,477,464</b>
South Lanarkshire	£131,325,158	£138,447,989	<b>£143,775,803</b>	£35,399,498	£36,802,496	<b>£37,535,354</b>
Stirling	£46,363,459	£48,700,868	<b>£50,462,637</b>	£10,230,694	£10,645,213	<b>£10,958,161</b>
West Dunbartonshire	£42,765,710	£43,795,891	<b>£44,936,932</b>	£14,954,135	£15,353,263	<b>£15,378,631</b>
West Lothian	£68,740,948	£71,813,938	<b>£75,192,343</b>	£16,269,914	£16,887,254	<b>£17,206,708</b>
<b>Scotland</b>	<b>£2,437,894,009</b>	<b>£2,557,841,934</b>	<b>£2,637,367,936</b>	<b>£661,134,585</b>	<b>£693,233,118</b>	<b>£699,030,039</b>

## Corporate management

Corporate Management	Indicator 6					
	Percentage of income due from council tax for the year that was received by the end of the year			Income received from council tax for the year		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	92.2%	93.3%	<b>93.8%</b>	£81,623,123	£87,772,765	<b>£92,301,244</b>
Aberdeenshire	95.8%	95.9%	<b>96.1%</b>	£90,473,201	£96,448,445	<b>£101,288,402</b>
Angus	95.8%	96.4%	<b>96.6%</b>	£35,564,287	£37,548,311	<b>£38,317,143</b>
Argyll & Bute	94.9%	95.7%	<b>95.8%</b>	£35,906,246	£37,727,050	<b>£38,891,319</b>
Clackmannanshire	92.1%	92.6%	<b>92.6%</b>	£14,593,628	£15,767,216	<b>£16,623,880</b>
Dumfries & Galloway	94.1%	94.8%	<b>95.0%</b>	£46,038,508	£48,162,000	<b>£50,351,834</b>
Dundee City	90.7%	90.7%	<b>92.1%</b>	£38,937,464	£40,668,945	<b>£42,112,504</b>
East Ayrshire	92.0%	92.4%	<b>92.4%</b>	£32,148,361	£34,578,011	<b>£36,103,614</b>
East Dunbartonshire	95.3%	95.6%	<b>96.2%</b>	£43,033,727	£44,938,446	<b>£46,332,611</b>
East Lothian	96.1%	96.1%	<b>96.2%</b>	£34,666,352	£36,572,218	<b>£38,531,595</b>
East Renfrewshire	95.7%	95.9%	<b>96.4%</b>	£36,146,734	£37,948,851	<b>£39,032,225</b>
Edinburgh, City of	91.8%	92.6%	<b>92.9%</b>	£174,941,671	£181,815,110	<b>£189,251,338</b>
Eilean Siar	93.9%	93.7%	<b>94.3%</b>	£6,944,433	£7,333,494	<b>£7,712,609</b>
Falkirk	95.9%	96.2%	<b>96.4%</b>	£43,869,742	£47,029,926	<b>£49,160,496</b>
Fife	94.0%	94.3%	<b>94.3%</b>	£109,705,339	£115,666,357	<b>£120,827,187</b>
Glasgow City	86.1%	86.0%	<b>88.0%</b>	£149,966,312	£153,646,747	<b>£161,734,781</b>
Highland	95.1%	95.4%	<b>95.5%</b>	£79,452,451	£84,936,783	<b>£89,543,798</b>
Inverclyde	91.9%	93.1%	<b>93.5%</b>	£23,679,598	£24,661,000	<b>£24,914,000</b>
Midlothian	94.2%	94.3%	<b>94.6%</b>	£28,007,000	£29,098,000	<b>£29,653,000</b>
Moray	96.0%	96.6%	<b>96.8%</b>	£28,174,424	£30,178,018	<b>£31,732,451</b>
North Ayrshire	92.8%	93.3%	<b>93.8%</b>	£39,383,832	£41,990,686	<b>£44,019,813</b>
North Lanarkshire	94.2%	94.6%	<b>94.8%</b>	£83,829,000	£88,815,000	<b>£92,889,000</b>
Orkney Islands	97.6%	97.8%	<b>97.7%</b>	£6,207,979	£6,496,279	<b>£6,815,086</b>
Perth & Kinross	96.4%	96.6%	<b>96.4%</b>	£56,382,588	£59,871,406	<b>£62,090,623</b>
Renfrewshire	94.7%	94.9%	<b>95.0%</b>	£54,591,416	£58,296,495	<b>£60,542,202</b>
Scottish Borders	96.7%	96.8%	<b>96.6%</b>	£38,381,597	£40,809,676	<b>£42,446,201</b>
Shetland Islands	96.0%	96.3%	<b>96.4%</b>	£6,525,997	£6,845,420	<b>£7,223,961</b>
South Ayrshire	94.8%	94.8%	<b>95.3%</b>	£39,319,909	£41,393,306	<b>£43,627,843</b>
South Lanarkshire	94.8%	95.1%	<b>95.2%</b>	£90,952,763	£96,682,362	<b>£101,118,368</b>
Stirling	96.8%	96.9%	<b>97.1%</b>	£34,962,775	£36,875,850	<b>£38,376,093</b>
West Dunbartonshire	90.4%	92.1%	<b>92.8%</b>	£25,132,922	£26,192,929	<b>£27,432,852</b>
West Lothian	93.5%	93.8%	<b>94.0%</b>	£49,046,668	£51,511,790	<b>£54,494,960</b>
<b>Scotland</b>	<b>93.3%</b>	<b>93.8%</b>	<b>94.2%</b>	<b>£1,658,590,047</b>	<b>£1,748,278,892</b>	<b>£1,825,493,033</b>

## Corporate management

Corporate Management	Indicator 7					
	Number of invoices sampled			Number of invoices sampled and paid within 30 days		
	2005/2006	2006/2007	2007/2008	2005/2006	2006/2007	2007/2008
Aberdeen City	137,604	137,327	1,080	126,399	128,139	882
Aberdeenshire	278,580	278,799	271,468	242,246	246,097	235,786
Angus	116,072	85,506	72,659	98,871	69,985	58,580
Argyll & Bute	170,661	161,993	157,531	147,798	141,927	137,230
Clackmannanshire	57,895	52,026	52,254	41,744	44,059	40,380
Dumfries & Galloway	181,555	153,537	153,302	163,464	139,576	136,479
Dundee City	172,588	173,427	173,674	160,079	161,600	159,568
East Ayrshire	1,000	975	47,051	849	830	40,907
East Dunbartonshire	629	115,700	111,000	502	89,200	85,000
East Lothian	49,978	105,880	109,095	36,345	84,698	87,683
East Renfrewshire	91,328	95,848	89,248	69,134	78,723	80,330
Edinburgh, City of	426,380	447,751	427,864	307,678	397,127	394,428
Eilean Siar	63,296	67,919	61,815	49,717	51,773	45,340
Falkirk	192,987	202,140	205,369	167,002	174,312	179,315
Fife	321,966	314,578	288,597	280,900	273,323	247,497
Glasgow City	978,553	915,548	908,808	855,988	795,232	792,887
Highland	325,503	328,798	278,747	288,968	275,584	233,869
Inverclyde	74,442	66,774	61,473	57,985	55,621	54,296
Midlothian	53,871	56,150	54,024	43,933	44,975	42,268
Moray	84,440	85,406	83,833	71,774	75,567	72,300
North Ayrshire	206,926	195,993	191,672	173,777	168,667	157,275
North Lanarkshire	345,171	339,718	303,673	290,942	287,691	260,498
Orkney Islands	65,272	63,105	62,750	51,037	50,148	48,115
Perth & Kinross	117,495	120,802	120,527	105,005	109,397	107,986
Renfrewshire	275,781	259,638	255,943	238,609	228,881	230,311
Scottish Borders	84,842	84,710	82,726	53,865	62,569	61,867
Shetland Islands	69,578	71,465	70,177	56,678	59,799	60,601
South Ayrshire	161,634	157,825	148,892	135,885	128,024	115,233
South Lanarkshire	290,679	293,278	291,392	265,196	261,281	262,971
Stirling	121,465	117,626	115,022	109,254	104,564	102,577
West Dunbartonshire	175,047	179,600	38,484	142,424	127,870	31,785
West Lothian	145,261	151,042	144,911	133,034	139,384	134,805
<b>Scotland</b>	<b>5,838,479</b>	<b>5,743,557</b>	<b>5,435,061</b>	<b>4,967,082</b>	<b>4,928,484</b>	<b>4,699,049</b>

## Corporate management

Corporate Management	Indicator 7		
	Percentage of invoices sampled that were paid within 30 days		
	2005/2006	2006/2007	2007/2008
Aberdeen City	91.9%	93.3%	<b>81.7%</b>
Aberdeenshire	87.0%	88.3%	<b>86.9%</b>
Angus	85.2%	81.8%	<b>80.6%</b>
Argyll & Bute	86.6%	87.6%	<b>87.1%</b>
Clackmannanshire	72.1%	84.7%	<b>77.3%</b>
Dumfries & Galloway	90.0%	90.9%	<b>89.0%</b>
Dundee City	92.8%	93.2%	<b>91.9%</b>
East Ayrshire	84.9%	85.1%	<b>86.9%</b>
East Dunbartonshire	79.8%	77.1%	<b>76.6%</b>
East Lothian	72.7%	80.0%	<b>80.4%</b>
East Renfrewshire	75.7%	82.1%	<b>90.0%</b>
Edinburgh, City of	72.2%	88.7%	<b>92.2%</b>
Eilean Siar	78.5%	76.2%	<b>73.3%</b>
Falkirk	86.5%	86.2%	<b>87.3%</b>
Fife	87.2%	86.9%	<b>85.8%</b>
Glasgow City	87.5%	86.9%	<b>87.2%</b>
Highland	88.8%	83.8%	<b>83.9%</b>
Inverclyde	77.9%	83.3%	<b>88.3%</b>
Midlothian	81.6%	80.1%	<b>78.2%</b>
Moray	85.0%	88.5%	<b>86.2%</b>
North Ayrshire	84.0%	86.1%	<b>82.1%</b>
North Lanarkshire	84.3%	84.7%	<b>85.8%</b>
Orkney Islands	78.2%	79.5%	<b>76.7%</b>
Perth & Kinross	89.4%	90.6%	<b>89.6%</b>
Renfrewshire	86.5%	88.2%	<b>90.0%</b>
Scottish Borders	63.5%	73.9%	<b>74.8%</b>
Shetland Islands	81.5%	83.7%	<b>86.4%</b>
South Ayrshire	84.1%	81.1%	<b>77.4%</b>
South Lanarkshire	91.2%	89.1%	<b>90.2%</b>
Stirling	89.9%	88.9%	<b>89.2%</b>
West Dunbartonshire	81.4%	71.2%	<b>82.6%</b>
West Lothian	91.6%	92.3%	<b>93.0%</b>
<b>Scotland</b>	<b>85.1%</b>	<b>85.8%</b>	<b>86.5%</b>

## Corporate management

Corporate Management	Indicator 8			
	Gross internal floor area of operational buildings		Gross internal floor area of operational buildings in satisfactory condition	
	2006/2007	2007/2008	2006/2007	2007/2008
Aberdeen City	564,912	527,362	152,661	136,285
Aberdeenshire	689,874	696,148	234,809	267,379
Angus	279,907	287,121	226,037	235,659
Argyll & Bute	237,018	183,525	153,835	150,405
Clackmannanshire	130,320	131,180	68,299	68,299
Dumfries & Galloway	375,400	377,898	286,567	269,892
Dundee City	178,770	198,601	121,564	197,922
East Ayrshire	276,895	291,956	220,609	243,449
East Dunbartonshire	Not reported	242,065	Not reported	226,000
East Lothian	228,035	237,396	210,968	223,106
East Renfrewshire	227,622	228,557	170,716	172,098
Edinburgh, City of	499,500	499,500	443,086	443,086
Eilean Siar	110,619	110,306	49,347	56,889
Falkirk	329,136	330,165	247,733	243,478
Fife	303,865	834,616	225,495	696,424
Glasgow City	767,927	669,186	746,687	643,138
Highland	645,281	651,611	351,651	411,645
Inverclyde	227,482	213,179	87,717	73,781
Midlothian	214,120	229,498	130,091	154,464
Moray	201,713	203,899	129,477	133,280
North Ayrshire	362,536	368,389	206,896	282,791
North Lanarkshire	683,182	673,586	318,322	318,152
Orkney Islands	Not Reported	86,732	Not Reported	73,535
Perth & Kinross	260,023	305,516	245,067	293,640
Renfrewshire	Not Reported	398,384	Not Reported	239,644
Scottish Borders	315,049	314,549	277,864	277,224
Shetland Islands	114,999	114,999	84,512	84,512
South Ayrshire	342,989	340,750	155,627	139,478
South Lanarkshire	701,920	770,926	402,248	484,159
Stirling	235,955	233,774	136,592	143,149
West Dunbartonshire	278,249	278,249	250,424	255,989
West Lothian	413,241	413,061	315,892	322,599
<b>Scotland</b>	<b>8,301,082</b>	<b>10,502,518</b>	<b>5,279,636</b>	<b>7,094,543</b>

## Corporate management

Corporate Management	Indicator 8			
	Proportion of internal floor area of operational buildings in satisfactory condition		Total number of operational buildings	
	2006/2007	2007/2008	2006/2007	2007/2008
Aberdeen City	27.0	25.8	355	366
Aberdeenshire	34.0	38.4	822	852
Angus	80.8	82.1	195	196
Argyll & Bute	64.9	82.0	537	232
Clackmannanshire	52.4	52.1	136	133
Dumfries & Galloway	76.3	71.4	485	430
Dundee City	68.0	99.7	363	270
East Ayrshire	79.7	83.4	359	362
East Dunbartonshire	Not reported	93.4	Not reported	172
East Lothian	92.5	94.0	184	191
East Renfrewshire	75.0	75.3	134	130
Edinburgh, City of	88.7	88.7	1,031	1,031
Eilean Siar	44.6	51.6	141	140
Falkirk	75.3	73.7	303	306
Fife	74.2	83.4	748	873
Glasgow City	97.2	96.1	425	415
Highland	54.5	63.2	1,481	1,462
Inverclyde	38.6	34.6	146	125
Midlothian	60.8	67.3	229	214
Moray	64.2	65.4	232	236
North Ayrshire	57.1	76.8	468	379
North Lanarkshire	46.6	47.2	577	558
Orkney Islands	Not Reported	84.8	Not Reported	108
Perth & Kinross	94.2	96.1	232	260
Renfrewshire	Not Reported	60.2	289	266
Scottish Borders	88.2	88.1	373	375
Shetland Islands	73.5	73.5	134	135
South Ayrshire	45.4	40.9	589	601
South Lanarkshire	57.3	62.8	826	743
Stirling	57.9	61.2	247	241
West Dunbartonshire	90.0	92.0	176	176
West Lothian	76.4	78.1	336	325
<b>Scotland</b>	<b>64</b>	<b>68</b>	<b>10,651</b>	<b>10,705</b>

## Corporate management

Corporate Management	Indicator 8			
	Number of operational buildings that are suitable for their current use		Proportion of operational buildings that are suitable for their current use	
	2006/2007	2007/2008	2006/2007	2007/2008
Aberdeen City	303	318	85.4	86.9
Aberdeenshire	331	401	40.3	47.1
Angus	156	165	80.0	84.2
Argyll & Bute	360	149	67.0	64.2
Clackmannanshire	104	100	76.5	75.2
Dumfries & Galloway	121	159	24.9	37.0
Dundee City	221	264	60.9	97.8
East Ayrshire	257	263	71.6	72.7
East Dunbartonshire	Not reported	89	Not reported	51.7
East Lothian	141	149	76.6	78.0
East Renfrewshire	98	98	73.1	75.4
Edinburgh, City of	Not Reported	Not Reported	Not Reported	Not Reported
Eilean Siar	97	102	68.8	72.9
Falkirk	271	275	89.4	89.9
Fife	64	652	8.6	74.7
Glasgow City	385	366	90.6	88.2
Highland	884	877	59.7	60.0
Inverclyde	92	79	63.0	63.2
Midlothian	154	165	67.2	77.1
Moray	201	203	86.6	86.0
North Ayrshire	399	332	85.3	87.6
North Lanarkshire	381	373	66.0	66.8
Orkney Islands	Not Reported	97	Not Reported	89.8
Perth & Kinross	165	191	71.1	73.5
Renfrewshire	149	203	51.6	76.3
Scottish Borders	176	177	47.2	47.2
Shetland Islands	92	89	68.7	65.9
South Ayrshire	365	386	62.0	64.2
South Lanarkshire	615	593	74.5	79.8
Stirling	202	199	81.8	82.6
West Dunbartonshire	103	141	58.5	80.1
West Lothian	237	234	70.5	72.0
<b>Scotland</b>	<b>5,825</b>	<b>7,457</b>	<b>54.7</b>	<b>69.7</b>