

Financial Audit and Assurance Committee minutes

2020



AGENDA ITEM 5 Paper: AC.2020.3.2

MEETING: 12 MARCH 2020

MINUTES OF MEETING OF FINANCIAL AUDIT AND ASSURANCE COMMITTEE OF 20

FEBRUARY 2020

Minutes of meeting of the Financial Audit and Assurance Committee of the Accounts Commission held in the offices of West Port, Edinburgh on Thursday 20 February 2020 at 10.00am.

PRESENT: Pauline Weetman (Chair)

Sheila Gunn Tim McKay Elma Murray

Sharon O'Connor (by telephone)
Graham Sharp (from item 5 onwards)

Geraldine Wooley

OTHER MEMBERS

ATTENDING: Christine Lester

IN ATTENDANCE: Paul Reilly, Secretary to the Commission

Fraser McKinlay, Controller of Audit

John Cornett, Audit Director, Audit Services Fiona Kordiak, Director, Audit Services

Anne MacDonald, Senior Audit Manager, Audit Services (item 5)

Item No Subject

- 1. Apologies for absence
- 2. Declarations of interest
- 3. Minutes of meeting of 28 November 2019
- 4. Work programme update
- 5. Current audit issues from local authority audits
- 6. Intelligence report
- 7. Any other business

1. Apologies for absence

It was noted that apologies for absence had been received from Andrew Burns.

2. Declarations of interest

The following declaration of interest was made:

• Geraldine Wooley, in item 5, as a member of Fife Valuation Appeals Committee (in relation to references to Fife Council).

3. Minutes of meeting of 28 November 2019

The minutes of the meeting of 28 November 2019 were noted, having previously been approved as a correct record by the Commission.

Arising therefrom, the Committee:

- In relation to item 5 (third bullet point), noted advice from the Controller of Audit that the report on the agenda on current issues from local authority audits contained information on the length of payback periods for council voluntary severance schemes.
- In relation to item 5 (seventh bullet point), noted advice from the Controller of Audit that the report on the agenda on current issues from local authority audits contained information on local authorities' budget-setting arrangements.
- In relation to item 6, noted advice from the Director of Audit Services that The Chartered Institute of Public Finance and Accountancy (CIPFA) had been made aware of the Commission's interest in its financial resilience index in England and Wales, and that she would continue to monitor the initiative, particularly regarding any prospect of any proposal for its introduction in Scotland.

4. Work programme update

The Committee considered a report by the Controller of Audit providing an update on the progress of the Commission's work programme.

During discussion, the Committee:

- In relation to a planned briefing on cyber security, and in response to a query from Tim McKay:
 - Noted advice from the Secretary that he would report on Cyber Security Week in his next update report to the Commission at its March meeting.
 - Noted advice from the Controller of Audit that the matter would feature in his report to the Commission at its March meeting on work programme refresh proposals.
- In relation to paragraph 13 (audit fees), noted advice from the Controller of Audit that he was liaising with chairs of integration joint boards on a letter received from them on the level of audit fees for 2019/20.
- In relation to paragraph 14 (Professional Support guidance):

- Noted advice from the Chair that, in line with the new Code of Audit Practice currently subject to stakeholder consultation, she envisages the Committee inputting to and developing its awareness of annual planning guidance as it is developed each year.
- Noted advice from the Controller that he would liaise with the Secretary to arrange access for Commission members to Professional Support resources.

Action: Secretary and Controller of Audit

 Agreed that the Best Value audit manual be shared with Commission members.

Action: Secretary and Controller of Audit

 Noted that it found the new feature in the report providing an update on the progress of annual audit and associated matters very useful.

Following discussion, the Committee noted the report.

5. Current audit issues from local authority audits

The Committee considered a report by the Controller of Audit on emerging issues and recurring themes, as well as individual issues of interest, in Scottish local authority audits.

During discussion, the Committee agreed:

- To note advice from the Secretary that his discussions with the Commission Chair on the reporting of risk to the Commission's committees was ongoing.
- To note the information in the report on the length of payback periods for council voluntary severance schemes.
- To note the information in the report on local authorities' budget-setting arrangements.
- Following a query from Elma Murray, that the Controller report on the progress of the ongoing review by Highland Council and NHS Highland of their lead agency model for health and social care services.

Action: Controller of Audit

 Following a query from Tim McKay, that the Controller provide more information on the removal from office by North Lanarkshire Council of directors of its arm's length external organisation Culture and Leisure NL Limited.

Action: Controller of Audit

Following discussion, the Committee noted the report, taking assurance that the auditors' responses detailed in the report recognises the scope of the risk identified and reflects the impact on planned audit work.

6. <u>Intelligence report</u>

The Committee considered a report by the Secretary to the Commission providing intelligence about councils from various sources: correspondence to Audit Scotland,

the Scottish Public Sector Ombudsman, the Standards Commission for Scotland, and the Scottish Information Commissioner.

During discussion, the Committee agreed:

 Following a query from Christine Lester, that further information be provided on how the spread of subject areas of cases dealt with by the Scottish Public Sector Ombudsman in relation to councils is reflected in other parts of the public sector.

Action: Secretary

 Following a query from Christine Lester, that further information be provided on how the Scottish Public Sector Ombudsman, the Standards Commission for Scotland and the Scottish Information Commissioner report on integration joint boards.

Action: Secretary

Following discussion, the Committee noted the report.

7. Any other business

The Committee:

- Noted advice from the Committee Chair that the Performance Audit
 Committee had at its previous meeting discussed how it fulfils its role, and
 would be discussing at its next meeting how to take forward actions arising
 from that discussion, some of which affected the Commission as a whole.
- Agreed to maintain an interest in the matter
- Agreed to have a similar discussion at its next meeting.

Action: Secretary

The Committee Chair, having advised that there was no further business for this item, closed the meeting.



AGENDA ITEM 3
Paper: FAAC.2020.3.1

FINANCIAL AUDIT AND ASSURANCE COMMITTEE

MEETING: 26 NOVEMBER 2020

REPORT BY: SECRETARY TO THE COMMISSION

MINUTE OF PREVIOUS MEETING

Introduction

1. This paper provides updated information on the previous minute of the Committee.

Updated information

2. At its meeting on 10 September 2020, the Commission approved the attached minute as a correct record.

Conclusion

- 3. The Committee is asked to note:
 - The attached minute.
 - Any other updates provided at today's meeting.

Paul Reilly Secretary to the Commission 17 November 2020

APPENDIX

MINUTES OF MEETING OF FINANCIAL AUDIT AND ASSURANCE COMMITTEE OF 27 AUGUST 2020

Minutes of meeting of the Financial Audit and Assurance Committee of the Accounts Commission held via online meeting on Thursday 27 August 2020 at 9.30am.

PRESENT: Tim McKay (Chair)

Sheila Gunn Elma Murray Sharon O'Connor Pauline Weetman Geraldine Wooley

IN ATTENDANCE: Paul Reilly, Secretary to the Commission

Fraser McKinlay, Controller of Audit

Fiona Kordiak, Director of Audit Services (Item 4)

Anne MacDonald, Senior Audit Manager, Audit Services (Item 4)

Item No Subject

- 1. Apologies for absence
- 2. Declarations of interest
- 3. Minutes of meeting of 20 February 2020
- 4. Current audit issues in councils
- 5. Any other business

Opening remarks

Tim McKay, in his role as new Chair of the Committee, paid tribute to Pauline Weetman for her service as outgoing Chair of the Committee. This was supported by the members. The Controller of Audit also thanked Ms Weetman for working with him so well in her role.

Apologies for absence

It was noted that apologies for absence had been received from Andrew Burns.

2. Declarations of interest

The following declaration of interest was made:

• Geraldine Wooley, in item 4, as a member of Fife Valuation Appeals Committee (in relation to references to Orkney and Shetland Valuation Joint Board).

3. Minutes of meeting of 20 February 2020

The minutes of the meeting of 20 February 2020 were noted, having previously been approved as a correct record by the Commission.

Arising therefrom, the Committee:

- In relation to item 4, third bullet point, noted advice from the Secretary that
 he was arranging for Professional Support resources and the Best Value
 manual to be placed on the Member sharepoint site.
- In relation to item 6, noted advice from the Secretary that the information requested would be part of the next intelligence report to the Committee at its September meeting.

4. Current audit issues in councils

The Committee considered a report by the Controller of Audit on emerging issues and recurring themes, as well as individual issues of interest, in Scottish local authority audits.

During discussion, the Committee agreed:

- Following a contribution from Pauline Weetman, that it was satisfied in the
 actions taken by the local audit team in relation to erroneous advice given to
 West Dunbartonshire Council on the accounting treatment of loan debt
 rescheduling and reprofiling, noting that the chief executive of the Council
 considers the matter closed.
- Following a contribution from Geraldine Wooley, that it would maintain an interest in developments following the withdrawal by Shetland Islands Council of services to Orkney and Shetland Valuation Joint Board.
- To note advice from the Controller of Audit, in response to a query from Sheila Gunn, that he would report in the Local Government Overview on the distribution of economic stimulus grants and would maintain a watching brief in this regard.

Action: Controller of Audit

In relation to councils' governance and decision-making arrangements in the

light of the Covid-19 emergency:

 To note advice from the Controller of Audit that he would report back to the Commission on options for reporting issues arising from 2019/20 annual audit reports in this regard (point raised by Tim McKay)

Action: Controller of Audit

- To note that the Commission would consider how to feature the matter as part of annual planning guidance to auditors for the 2020/21 audit (point raised by Sharon O'Connor and Pauline Weetman).
- To note advice from the Controller of Audit, in response to a query from Geraldine Wooley, that he would report back on the progress of Midlothian Council's Covid-19 recovery measures.

Action: Controller of Audit

 That it be kept apprised of any developments in relation to councils' use of severance payback periods (point raised by Sheila Gunn).

Action: Controller of Audit

Following discussion, the Committee noted the report, taking assurance that the auditors' responses detailed in the report recognises the scope of the risk identified and reflects the impact on planned audit work.

5. Any other business

The Committee Chair, having advised that there was no further business for this item, closed the meeting.



AGENDA ITEM 5
Paper: AC.2020.11.2

MEETING: 10 DECEMBER 2020

MINUTES OF MEETING OF FINANCIAL AUDIT AND ASSURANCE COMMITTEE OF 26

NOVEMBER 2020

Minutes of meeting of the Financial Audit and Assurance Committee of the Accounts Commission held via online meeting on Thursday 26 November 2020 at 9.30am.

PRESENT: Tim McKay (Chair)

Andrew Burns Sheila Gunn Elma Murray Sharon O'Connor Pauline Weetman Geraldine Wooley

OTHER MEMBERS

IN ATTENDANCE: Christine Lester

IN ATTENDANCE: Paul Reilly, Secretary to the Commission

Fraser McKinlay, Controller of Audit

Michelle Borland, Business Manager, Performance Audit and Best

Value (PABV) (Item 4)

Elaine Boyd, Associate Director, Audit Quality and Appointments

(AQA) (Item 8)

John Gilchrist, Manager, AQA (Item 8)

Fiona Kordiak, Director of Audit Services (Items 4 and 5)

Anne MacDonald, Senior Audit Manager, Audit Services (Item 5)

Paul O'Brien, Senior Manager (Technical), PABV (Item 7)

Mark Roberts, Audit Director, PABV (Item 4) Owen Smith, Senior Manager, AQA (Item 8)

Catherine Young, Correspondence Manager, PABV (Item 6)

Item No Subject

- 1. Apologies for absence
- Declarations of interest
- 3. Minutes of meeting of 27 August 2020
- 4. Work programme update
- 5. Current audit issues in councils
- 6. Intelligence report
- 7. Accounting and auditing update
- 8. * Audit quality interim report 2020/21
- 9. Any other business

^{*} This item was considered in a joint session with the Performance Audit Committee.

1. Apologies for absence

It was noted that no apologies for absence had been received.

2. Declarations of interest

No declarations of interest were made.

3. Minutes of meeting of 27 August 2020

The minutes of the meeting of 27 August 2020 were noted, having previously been approved as a correct record by the Commission.

Arising therefrom, the Committee noted advice from the Controller of Audit that:

- In relation to item 4, second bullet point, he was maintaining an interest in developments in Orkney and Shetland Valuation Joint Board following the withdrawal by Shetland Islands Council of services to the Board.
- In relation to item 4, third bullet point, it would be likely that reporting of the impact and distribution of economic stimulus grants would be more of a feature of the Local Government Overview report in 2022 rather than in the forthcoming 2021 report.
- In relation to item 4, fourth bullet point, the impact of the Covid-19 pandemic on councils' governance and decision-making arrangements was a feature of the current issues report at this meeting (i.e. item 5) and would also feature in his Annual Assurance and Risks Report to the Commission in early 2021.
- In relation to item 4, fifth bullet point, there was nothing further to report at this point on the progress of Midlothian Council's Covid-19 recovery measures.

4. Work programme update

The Committee considered a report by the Controller of Audit providing an update on the progress of the Commission's work programme.

During discussion, the Committee:

- In relation to paragraph 7 (council audits currently expected to be completed
 after the deadline of 30 November), noted advice from the Controller of Audit
 in response to a query from Geraldine Wooley that he would report further on
 the progress of the three council audits expected to go beyond this target
 (namely Clackmannanshire, Glasgow and Highland councils).
- In relation to paragraph 19 (Covid-19 guidance for auditors compiled by Audit Scotland's Professional Support team), noted advice from the Secretary that two forthcoming pieces of guidance – namely 'Balancing the budget in councils' and 'Going concern in the public sector' - would be accompanied by a communication to councils from the Commission Chair advising of their publication and encouraging engagement with auditors on the guidance.
- In relation to paragraph 22 (engagement between Audit Scotland and UK
 audit agencies in relation to the planning and co-ordination of Covid-19
 related audit work), noted advice from the Controller of Audit in response to a
 query from Sheila Gunn that such engagement has been very fruitful.

Following discussion, the Committee noted the report.

5. Current audit issues in councils

The Committee considered a report by the Controller of Audit on emerging issues and recurring themes, as well as individual issues of interest, in Scottish local authority audits.

During discussion, the Committee noted advice from the Controller of Audit:

- In response to a point made by Pauline Weetman that two significant audit risks in which the Commission should maintain close interest were the performance of health and social care integration joint boards (covered extensively in the report) and loans fund reprofiling (e.g. paragraph 2 of Appendix 1: Argyll and Bute Council loans fund reprofiling) that he and auditors were focusing and monitoring such risks closely with a view to reporting appropriately to the Commission.
- In response to a query from Andrew Burns relating to paragraphs 12 and 13 of Appendix 1 (City of Edinburgh Council: impact of the Covid-19 pandemic on arm's length external organisations), that he was monitoring the matter closely across councils and would report as appropriate to the Commission.
- In response to a query from Tim McKay relating to paragraph 21 of Appendix 1 (Dumfries and Galloway Council: termination of its trunk road maintenance management contract), that he would report further on the progress of the ongoing independent investigation on the matter.

Action: Controller of Audit

- In response to a query from Pauline Weetman relating to paragraph 33 of Appendix 1 (Clackmannanshire Council: delay in approval of the annual report and accounts), on the role of the Section 95 Officer in such processes in councils.
- In response to a query from Tim McKay relating to paragraph 36 of Appendix 1 (Falkirk Growth Deal), that he was liaising with the appointed auditor on the implications for the Council's plans of the agreed Deal.
- In response to a query from Pauline Weetman, relating to Appendix 2 (councils' governance arrangements in response to Covid-19), that he would report on good practice in this regard in his Annual Assurance and Risks Report to the Commission in early 2021.

Action: Controller of Audit

 In relation to Appendix 3 (key personnel changes in councils), that Karen Reid, currently Chief Executive of Perth and Kinross Council, would be stepping down following her appointment as Chief Executive of NHS Education for Scotland from 1 February 2021.

Following discussion, the Committee noted the report, taking assurance that the auditors' responses detailed in the report recognises the scope of the risk identified and reflects the impact on planned audit work.

6. <u>Intelligence report</u>

The Committee considered a report by the Secretary providing intelligence about councils from various sources: correspondence to Audit Scotland, the Scottish Public Sector Ombudsman, the Standards Commission for Scotland, and the Scottish Information Commissioner.

During discussion, the Committee:

 Noted advice from the Secretary on ongoing engagement with the Ethical Standards Commissioner on data availability, upon which he would report further.

Action: Secretary

 Noted advice from the Correspondence Manager on the operation and reporting of Audit Scotland's correspondence process.

Following discussion, the Committee noted the report.

7. <u>Accounting and auditing update</u>

The Committee considered a report by the Director of Audit Services advising of the main accounts and auditing developments since the previous paper to the Committee at its November 2019 meeting.

During discussion, the Committee:

- In relation to paragraph 5 (report of Brydon Review of the quality and effectiveness of audit), noted advice from the Director of Audit Services that she would keep the Commission apprised of developments in relation to the UK government's response to this and related reviews.
- In relation to paragraph 11 (Consultation by Financial Reporting Council on a proposed revision to the auditing standard on fraud), agreed that the Audit Scotland response to the consultation be shared with the Commission.

Action: Director of Audit Services & Senior Manager (Technical)

- In relation to paragraph 21 (package of financial flexibilities agreed between the Scottish Government and CoSLA to address funding pressures faced by local government due to Covid-19), in response to a query from Pauline Weetman, noted advice from the Controller of Audit that he would likely report on these flexibilities in the 2022 Local Government Overview report.
- Further in this regard, to note advice from Paul O'Brien that statutory guidance on the accounting of such flexibilities would be developed by the Scottish Government.

Following discussion, the Committee noted the report.

8. * Audit quality interim report 2020/21

The Committee considered a report by the Associate Director, Audit Quality and Appointments (AQA) presenting the result of AQA's work from 1 April to 30 September 2020 to monitor the quality of audit across all audit providers.

During discussion, the Committee:

 Noted advice from the Associate Director that the extended audit deadlines in NHS and local government sectors coupled with revisions to performance audit reporting meant that the audit quality indicator relating to delivery against deadlines, usually reported in this paper, will now be reported in an update paper to the Commission's committees in February 2021 and also in the Quality of Public Audit in Scotland report, to be reported to the Commission in mid-2021.

- Further in this regard, noted advice from the Senior Manager, AQA, on the audited bodies who were not expected to meet the audited accounts deadline of 30 November.
- In relation to paragraph 4 (impact of Covid-19 on audit quality), noted advice from the Secretary in response to a query from Stephen Moore on how such matters will feature in risk reporting
- Further in this regard, noted advice from the Associate Director that such
 matters will feature in independent audit reviews and in the forthcoming
 annual audit quality stakeholder survey, both of which will be reported in the
 Quality of Public Audit in Scotland report, to be reported to the Commission in
 mid-2021.
- In relation to paragraph 17 (reporting of Best Value auditing work in annual audit reports), noted advice from the Associate Director in response to a query from Sheila Gunn that:
 - she had liaised with an auditor on ensuring the correct structure of reporting in this regard
 - she was content that planning guidance for 2020/21 audits, as approved by the Commission, was clear on the requirements on auditors in this regard.
- In relation to paragraph 22 (staff views about time and resources to deliver high quality audit), noted advice from the Controller of Audit (in his capacity as Director of PABV) in response to a query from Tim McKay that he was assured that a review of audit resources in the light of the Covid-19 pandemic would ensure a limited adverse impact on the quality of performance audit work.
- Noted advice from the Associate Director, in response to a point from Geraldine Wooley about the need for more evidence in relation to where "significant improvement" is reported, that she would consider how to ensure more defined assessments, judgements and evidence in future audit quality reporting.

Action: Associate Director, AQA

 Further in this regard, noted advice from the Associate Director, in response to a query from Pauline Weetman, that she would consider how to make a clearer distinction between primary and secondary evidence in future audit quality reporting.

Action: Associate Director, AQA

- Noted advice from the Associate Director, in response to a query from Pauline Weetman, that she would provide in the February 2021 update paper more detailed reporting (including sampling and sector-specific information) on key findings 1 and 2, namely:
 - all annual audit plans (AAPs) now provide clear references to adding value and include required materiality disclosures.
 - all council and most health and social care integration joint board AAPs

provided good descriptions of how Best Value will be addressed as part of the annual audit.

Action: Associate Director, AQA

- Noted advice from Elma Murray that the Audit Scotland Board had met on 25 November and had discussed, as part of consideration of Audit Scotland's budget, appropriate resourcing of the AQA team.
- Noted advice from the Associate Director, in response to a query from Elma Murray, that the Auditor General had been provided with a copy of the report, and had expressed his satisfaction with its conclusions.
- Noted advice from the Associate Director, in response to a query from Elma Murray, that the timing of a proposed review of the audit quality framework to reflect the new Code of Audit Practice would fit with the timescale for the new Code, thus the review is currently scheduled for November 2021.

Following discussion, the Committee noted the report and its conclusions, particularly the conclusions of the Associate Director that:

- The report provides assurance to the Auditor General for Scotland and the Accounts Commission that auditors are preparing high quality audit plans.
- The arrangements for reviewing and reporting on audit quality under the Audit Quality Framework are driving improvement in audit quality with clear evidence that previous recommendations are being implemented.
- Work still needs to be done by auditors to communicate the Best Value work planned in their annual audit plans at other local government bodies.
- Public audit in Scotland is well placed to meet the challenges arising from current reviews of the auditing profession.

9. Any other business

The Committee noted advice from the Controller of Audit, in response to a query from Geraldine Wooley on the impact on the new audit appointments process of press reports on the performance of audit firms, that he would seek a view of the Associate Director, AQA, with a view to reporting further to the Committee.

Action: Controller of Audit

The Committee Chair, having advised that there was no further business for this item, closed the meeting.