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News release

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Clear vision needed for health and social care

The Scottish Government needs to develop a clear national strategy for health and social care to address the pressures on services.

Significant changes are needed to ensure the financial sustainability of Scotland's health service. Growing demand, operational challenges and increasing costs have added to the financial pressures the NHS was already facing. Its longer-term affordability is at risk without reform.

Activity in hospitals and other secondary care settings has increased in the last year, but it remains below pre-pandemic levels and is being outpaced by demand. This pressure is creating operational challenges throughout the whole system and impacting staff, patient experience and patient safety.

There are a range of strategies, plans and policies in place for the future delivery of healthcare, but no overall vision. The absence of a shared national vision, and a clear strategy to deliver it, makes it more difficult for NHS boards to plan for change.

Stephen Boyle, Auditor General for Scotland, said:

"Without change, there is a risk Scotland's NHS will take up an ever-growing chunk of the Scotlish budget. And that means less money for other vital public services.

"To deliver effective reform the Scottish Government needs to lead on the development of a clear national strategy for health and social care.

"It should include investment in measures that address the causes of ill-health, reducing long-term demand on the NHS. And it should put patients at the centre of future services."

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Notes to Editor:

- **1.** The last vision for health and social care in Scotland was published in 2013. Since then, 21 strategies, plans and policies relating to health and social care have been published.
- 2. The health budget has been increasing in real terms since 2013/14.
- **3.** Five health boards needed additional funding from the Scottish Government to break-even in 2022/23.

- **4.** Following the 2024/25 budget in December 2023, the Scottish Government told NHS boards that they should pause the development of any projects not yet passed certain development milestones. This includes the six remaining National Treatment Centres.
- **5.** Audit Scotland has prepared this report for the Auditor General for Scotland. All Audit Scotland reports published since 2000 are available at www.audit-scotland.gov.uk
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